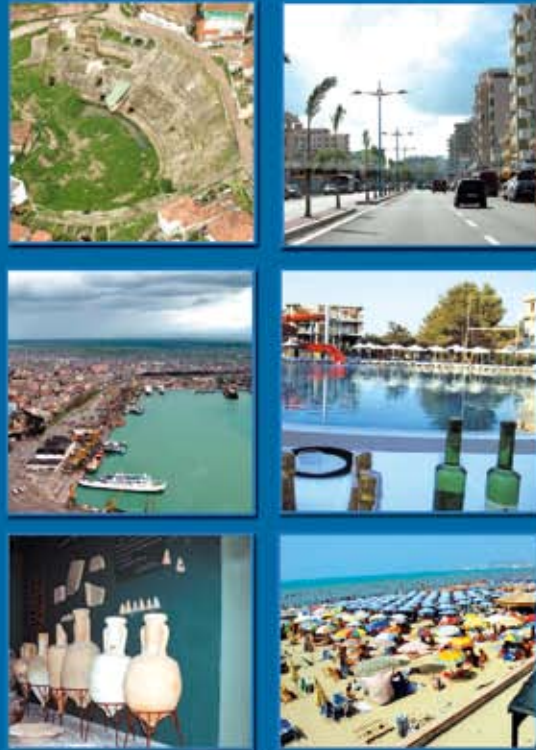
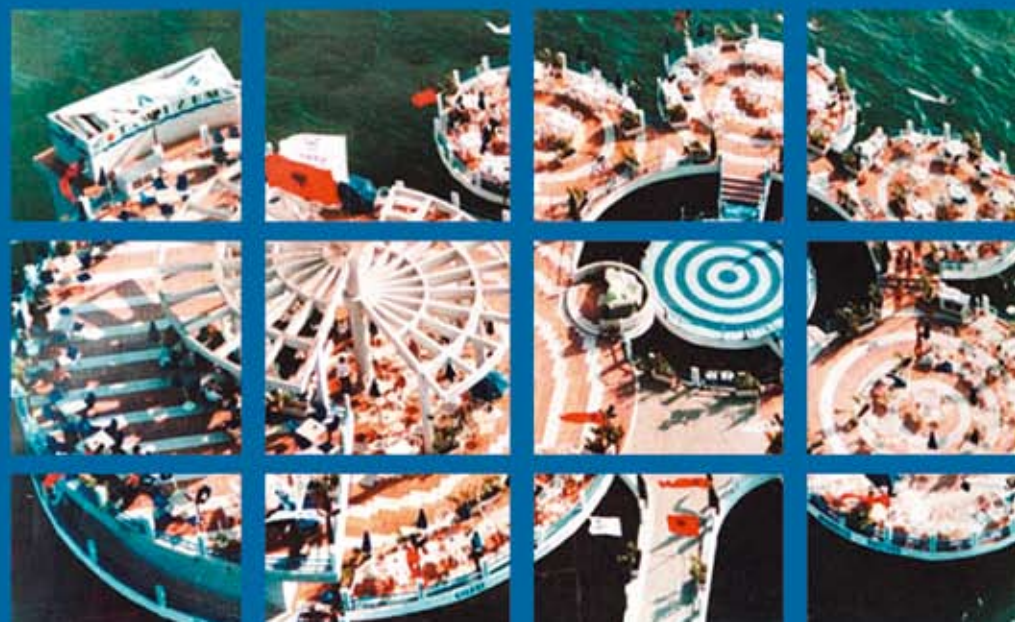




MUNICIPALITY OF DURRES



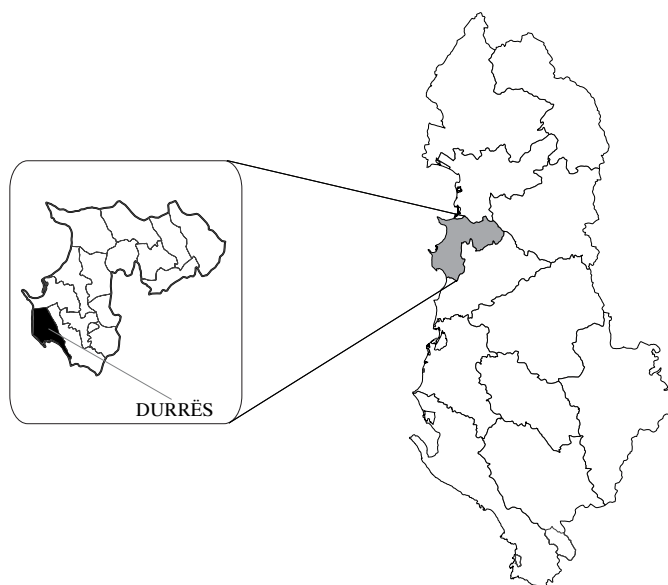
Strategic Plan for Economic Development



MUNICIPALITY OF DURRËS

Strategic Plan for Economic Development

2005 – 2015





This strategic plan has been written by large stakeholder groups from the Municipality of Durrës with advice and guidance from the World Bank Group, the Open Society Institute and FLAG. The World Bank Group, Open Society Institute and FLAG do not accept any liability for the accuracy or content of the strategy; they do however congratulate the Municipality for the quality of their work.



Cover design: Kilica Graphics
Editors: Artan Rroji and Dr Iain Wilson
Printing house: Maluka shpk

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Acronyms

DELTA	Developing Economies Locally through Techniques and Alliances
EDCM	Economic Development Commission of the Municipality
EDDM	Economic Development Department of the Municipality
FLAG	Foundation for Local Autonomy and Governance
LGI	Local Government and Public Services Reform Initiative (part of the Open Society Institute of the SOROS Foundation)
SMEs	Small and Medium Enterprises
SPLLED	Strategic Plan for Local Economic Development
SWOT	Strengths, Weaknesses, Opportunities and Threats
WB	World Bank



I. Introduction

A strategy for the Local Economic Development (LED) of various municipalities in Albania has been developed within the framework of the programme 'Developing Economies Locally through Techniques and Alliances' (DELTA). It was implemented during 2004 and 2005 and supported both financially and technically by the World Bank (WB; Local Economic Development Department) and the Institute for an Open Society (SOROS), through the Local Government and Public Services Reform Initiative, LGI, Hungary. A strategy for, and in partnership with, each of the municipalities of Berat, Durrës, Korça, Lezha and Shkodra was prepared with the collaboration of the Albanian organisation Foundation for Local Autonomy and Governance (FLAG). The goal of the programme was, and continues to be, to develop strategic action plans that will have an impact in the restructuring of local economic development policies at the municipal level, especially those relating to the development of the private sector in Albania.

The methodology employed in DELTA promotes improvement of an environment that supports and facilitates the development of business and strengthens capacities and collaboration of local authorities with community groups, in general, and local businesses, in particular, for the development of a common Vision and a Strategic Plan for Local Economic Development (SPLED).

The Strategic Plan developed by each municipality will serve the purpose of institutionalising private-public partnerships and developing local programmes and projects that will lead towards the preparation of an agenda for sustainable development of the municipality. Through strengthening institutions, infrastructure and policies that support private enterprises, the projects outlined in each SPLED will help develop and strengthen Small and Medium Enterprises (SMEs) and increase local employment possibilities while at the same time increase revenues for the municipal budget.

The framework of DELTA enabled local capacities to be developed through a periodic review of the process of LED planning in order to provide for its sustainable institutionalisation in the respective local government.

II. Preamble

The change of the political system in Albania, the transformation of the country's economy, from a highly centralized to a free market version, and the opening up of its markets and resources to those elsewhere in the world, especially those in Europe, has introduced a new challenge for its communities, particularly its businesses and local governments, namely the challenge of building a local economy and business structure capable of adapting to world markets and to competition.

During Albania's transition, the structure of its businesses changed and continues to change at both the national and local level. Before transition, large public companies dominated the market, while now it is dominated by SMEs. The initiation of the decentralisation process, allowing local governments to have a greater influence in the business environment, has naturally inclined the interests of SMEs towards local government policies. Every day, more responsibilities regarding provision of services and creation of regulations related to the business environment are being transferred from central to local government.

This economic transformation has brought to the table of our Municipality a new role: to lead the process of stimulating regeneration and growth of the economy and thus provide continuous improvement in the quality of life of our community, through improving the local business environment with regard to the economy and the competitiveness of businesses.

Given the current situation, it is becoming more and more clear to our community that great efforts have to be taken in order to define the most important directions needed for successful development and marketing of our resources in order to create competitive advantages that will sustain the existing businesses and attract new ones. This is the only way for our community to use its resources intelligently in order to make its economic system successful and sustainable.

Of significance in the development of this whole process has been the direct engagement of the municipality in LED planning, in which it played a leading, coordinative and promotional role. The process has been supported further through our city's public institutions, its business community and civic society, and through other partners, with a common effort that has enabled a common vision to be reached and the most important directions defined for the creation of a comfortable environment for LED, and one that promotes businesses and increases employment.



III. Importance of SPLED for our community

The initiative of our municipality to develop a SPLED was carried out within the framework of efforts taken in exercising its legal function as a promoter and supporter of economic development within the jurisdiction of its territory, aiming to use in the most effective and efficient way possible its human, natural, social, institutional, financial and physical resources, in order to create a friendly environment for residents, businesses and visitors.

The transition process has forced substantial changes to be made in the way the city adapts to the trends and requirements of a successful LED. At the same time, the diversification of the local economy, required for it to fit the demands of the free market, and its development dynamics call for adjustments and re-evaluation of the relationship that exists between municipality and community, for building working systems and collaboration structures that will help in the gradual rehabilitation and continuous consolidation of a sustainable, healthy economy in our city.

In this new situation, in which our municipality is open to international and national competition for attracting businesses and creating jobs, it is imperative that efforts are made to define future directions, focusing on and managing well the available resources.

Our city government has previously made efforts to find and convince investors to enter our community, but these have often been sporadic and not well-coordinated with other local, or sometimes more distant, factors. In addition, the physical improvement of the local environment, quality of services and financial incentives required to ensure that existing businesses continue and new businesses seek to operate in our city, has been inadequate, because of the limited legal authority and financial capacities of our municipality.

Regardless of these difficulties, the role it is playing has always been increasing in strength, initially from an observer of local economic development and business performance into an actor actively involved in creating incentives and spaces in direct support of business and as a main generator of economic growth and employment. The experience of the Strategic Plan development has shown us that only local government, as the authority in whom the political and non-political interests of different groups in society come together, can play the major important role in stimulating economic development, through adopting a new mentality and work practices and through maintaining relationships with the actors and organisations that operate in its community.

Our community needs a wise local government, functional partnerships and civic pride, and we believe that the present strategy has laid the foundations for these.

IV. Strategic Plan

This is the first LED Strategic Plan that has been developed for our municipality and it represents an effort made to change the quality and way of governing and the decision-making process.

Effective use of the economic advantages possessed by our community and attraction of private investors depend very much on the quality of local governance, the services provided and quality of the local policies that are developed and implemented. These have an impact upon the infrastructure of the services available for businesses, such as electricity and water supplies, transportation, telecommunications, waste management and urban planning. The fact that most businesses operating in our municipality are micro-, small- or medium-sized, which depend greatly upon the quality of services offered by the local government, makes even more important the latter's role in creating a friendly environment that fosters the development of business.

This Strategic Plan aims to correct the factors that have had up to now a negative impact on the economic development of the municipality and on the quality of local governance, and by doing so to reduce the barriers and risks of doing business here. The planning process helped in assessing these factors, and through this procedure an active review of the economic base and development factors of the municipality was achieved, leading to a better understanding of the opportunities for and obstacles to creating economic growth and attracting investors. During this process, our partners evaluated the local strengths, weaknesses, opportunities and threats (SWOT analysis), the key factors that need to be addressed in order to coordinate sustainable economic development.

During the formulation of the Strategic Plan, the Planning Commission reviewed the available human and natural resources, the economic status of the city and its surrounding areas, its cultural and historical heritage and comparative advantages, and the desires and needs of the community.

The Law on 'The Organisation and Functioning of Local Governments', No. 8652, dated 31.07.2000, Article 10/III, states that '... municipalities shall assume responsibilities for the following exclusive functions of Local Economic development ... that of the preparation of programmes for local economic development', making the development of a strategic plan a legal obligation for the municipality.

The present plan was prepared over a period of 16 months. We understand that the desired improvements and changes cannot happen within a short time. However, the leadership of our municipality, together with the public and private actors, will be devoted to its implementation in the medium term and the making available of adequate resources for it to happen as quickly as possible, as this plan is very likely to succeed in achieving its goals.

The Strategic Plan was approved by Municipal Council through Act No. 33 dated 23rd August 2005.



Philosophy behind Strategic Plan

The SPLED of our municipality aims to outline the vision and strategic goals the city has for its development and to guide and consolidate the efforts made by the municipality and community to develop an environment that is both supportive and favourable for the development of business here.

Our SPLED has been designed to address the needs of both our leaders and our community to improve the quality and diversity of jobs that are available and to improve the quality of life for our citizens and of the environment for the development of business.

The Municipality and all the actors involved in the development process began implementing their vision by focusing on the primary philosophical goals that lie behind the development of our SPLED:

- Provide for the community and local government a guiding document for determination of future directions of economic growth;
- Provide an example of a strategic decision-making process that incorporates collaboration among local politicians and the business community;
- Facilitate the efforts for collaboration among public and private partners, for a coordinated development of the municipality;
- Establish a decision-making framework for issues such as public services, infrastructure and collaboration with business;
- Establish a new experience and install a culture of planning economic development;
- Create an environment favourable for development and growth of existing businesses, because we believe that in a community where businesses are dissatisfied there is little chance that new businesses will be created;
- Influence the financial and technical support policies of central government and donating agencies;
- Give our municipality the appropriate leadership authority required for planning economic development;
- Enable transparent and effective local governance that responds professionally to the needs and requirements of residents and visitors.

V. Development of Strategic Plan

The development of the Strategic Plan was completed using the methodology applied by the World Bank. In using a holistic strategic planning process it is important to achieve an inclusive agreement where economic, social and environmental needs are balanced.

Guiding principles

The principles that guided the Municipality and the Planning Commission during the formulation of the Strategic Plan include the following:

- Economic success is balanced with quality of life;
- Economic growth is balanced with social and environmental requirements;
- The municipality is a key factor in improving the local investment climate;
- Collaboration among municipal government, businesses and civic society is a key element in sustaining economic progress;
- Strategic planning is a holistic integrated process, institutionalized in the municipality;
- SPLED determines the main directions for economic development, but doesn't control it;
- Improvement of the entire business environment is targeted, not simply individual businesses;
- Protection and support for existing businesses is as important as attraction of new businesses, as they act as a very good marketing tool for promoting the business climate;
- Development of employment using internal resources is more important than creating employment through external factors;
- Establishing Public-Private partnerships in decision-making and in improving the local economy is important;
- The private sector is the main generator of economic development.

Methodology

Our municipal government considers SPLED as the best and most systematic method available for management of change, for ensuring consensus of the community and for generating a common vision for a better economic future. The strategic planning process enabled the coordination of efforts



and resources that will lead towards improvement of the economic situation and, consequently, the establishment of a framework that aims to create a healthy well-balanced environment for the economy and an improved quality of life for the citizens. Although outlined here very simply, this methodology was found to be very complex given the amount of effort and decision making required.

The strategic planning process was accompanied by capacity building and facilitation activities. For capacity building purposes, DELTA organized a study tour to Hungary where three workshops were held on the following topics:

- Stages and techniques for development of SPLED;
- Institutional structure for development, implementation and monitoring of SPLED in partnership with the community;
- Introduction of regional best practices in SPLED;
- Methodology of development and assigning of priorities to projects.

Planning process

The foundation of an effective strategic planning process rests upon a sound understanding of the most important issues that face a community. The issue of economic development could be outlined as one of problems to be solved, needs to be addressed and capabilities to be employed. The process applied here enabled the unification of the opinions and choices of local government with those of businesses and other representative agencies.

The planning process was structured to be undertaken in five phases:

1. Organisation of the efforts;
2. Evaluation of the competitiveness of the local economy;
3. Development of the strategy;
4. Implementation of the strategy;
5. Revision of the strategy.

The planning process was carried out over a 16 month period and made it possible to identify all the needs, ideas, issues and possibilities for development.

Over the planning process period a number of consultations, evaluations and common decision-making events relating to the presentation and priority of the key issues for economic development were considered.

At moment of writing, the municipality has completed the first three phases and has now entered the fourth.

Organisational approach to Plan development

The organisational approach that was applied allowed in the decision-making process the direct and institutionalised participation of a wide group of people representing the community along with the mayor, members of city council and the municipal staff.

The participation was institutionalised and structured through the LED Planning Commission established and headed by the Mayor. The role of the Commission was to draft and review the Strategic Plan and this responsibility continues with supervision and evaluation of the plan's implementation. The structure of the Commission was laid out in such a way as to allow the grouping of the member base according to field of development and interest.

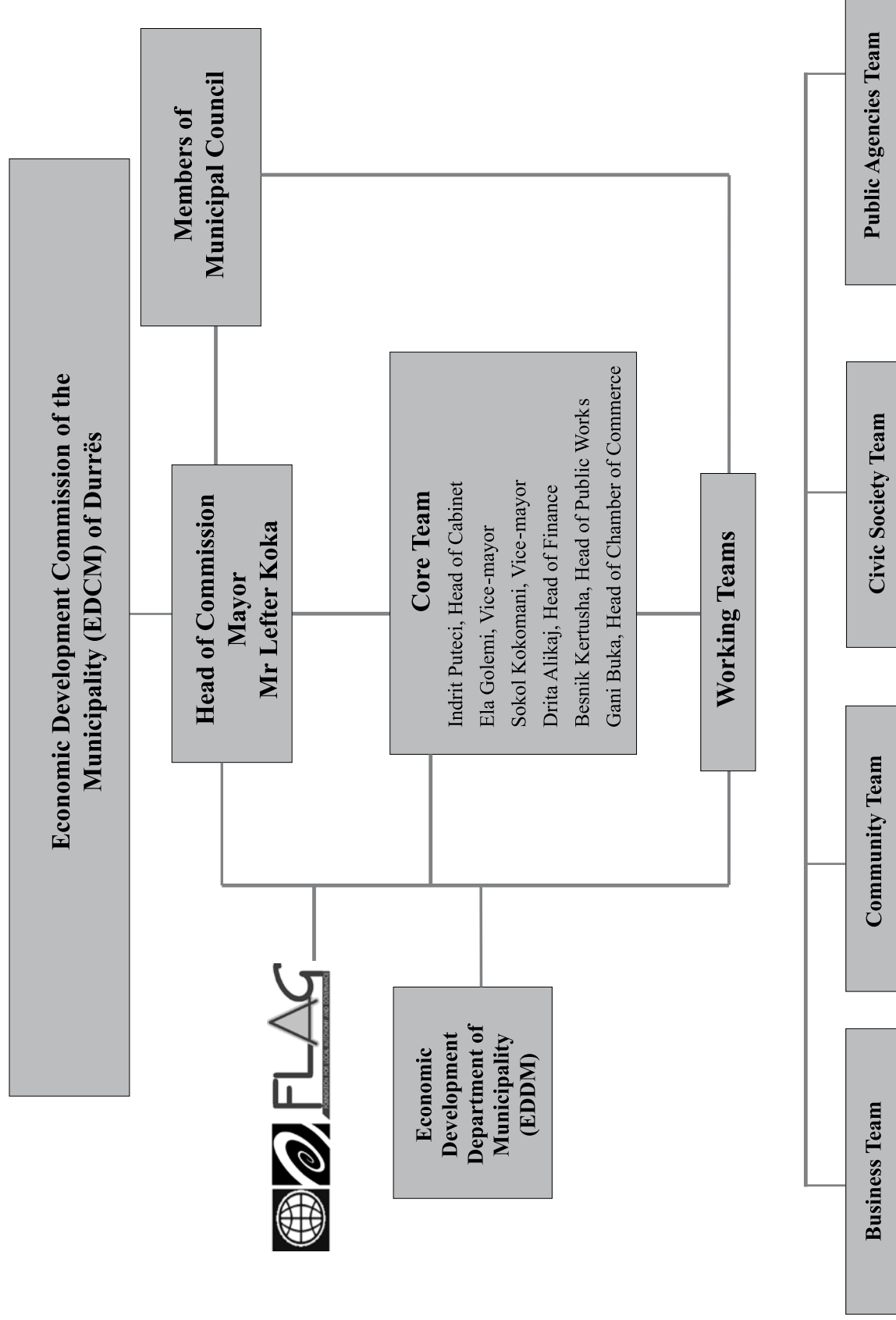
A crucial element in this structure was and remains the Core Team, headed by the Economic Development Department of the Municipality (EDDM) and in which the business community had one representative. The Core Team played a crucial role in coordinating the work of the commission members with the DELTA partners and other local and central agencies and organisations interested in and committed to the development of the municipality.

The organisational structure of the EDDM is shown on the next page.

Participation and consultation

Formulation of the Strategic Plan document was the main aim of the Municipality, but it aimed to involve in the planning process other actors who would have a decisive role in developing the strategy. It would have been impossible for our local government to carry out the whole process alone. Therefore, it was necessary also to involve the expertise of other people from the community who could bring to the process a wide range of experiences, ensuring that the most able individuals in the community had the chance to present their opinions and preferences to address the most critical issues involved in local growth and economic development.

In all, 50 people were involved in the planning process of which 35 were directly involved, including representatives of local government, the business community, banks, educational institutions, including the university, public enterprises, NGOs and other individuals acknowledged in the community for their levels of expertise and contribution to society.



The municipality made a great effort to keep engaged and focused throughout the process this large group of actors, who voluntarily gave priceless assistance in formulating the Strategic Plan draft.

As a result of this inclusiveness, the direct involvement of people outside of local government who participated in the process gave full local ownership to the Strategic Plan.

Working Teams for development of LED Plan for Durrës

Business Team

Mehmet Bakalli	National Bank of Greece
Armando Mustafa	Pro-Credit Bank
Vangjel Papajorgji	Tirana Bank
Hajdar Kovaci	President of Chamber of Commerce and Industry
Sami Gjergji	Production Sector
Armando Duka	Production Sector
Sokol Kallogjeri	Production Sector
Genci Mataj	Transportation Sector
Astrit Duci	Transportation Sector
Vangjush Dako	Construction Sector
Bujar Haznedari	Trading Sector
Gafurr Dudaj	Services Sector
Andrea Xhovara	Centre for Promotion of Business and Economy

Public Agencies Team

Nadire Kertusha	Director of Public Health
Vladimir Vrahoriti	Albanian Electricity Corporation
Artan Zaimi	Water Supply Enterprise

Community Team

Bashkim Hoxha	Journalist and writer
Tasim Besho	Professor of Economics
Jurgen Treska	Architect
Edgar Frasherri	Architect
Kujtim Kumbaro	Economist
Gezim Agasi	Economist
Sali Hidri	Professor of History and Archaeology
Afrim Hoti	Assistant Professor and Director of Archaeology
Gani Limanaj	Economist
Marenglen Rrapi	Legal Officer

Civic Society Team

Silvia Fadda	UNOPS
Ilir Zela	TAULEDA
Edi Zografi	ICMC
Oriana Arapi	Co-Plan
Elsa Gryka	Red Cross
Miriam Recic	CSDC
Bajana Cevoli	Association of Women with Social Problems
Myzejen Konduri	Women, Time and Economy Association
Elvira Ajazi	Forum of Independent Women, Durrës Branch



Summary of assessment of local economy

The current condition of the local economy in Durrës was subject to a SWOT (Strengths, Weaknesses, Opportunities and Threats) analysis, which considered the basic economic and social data and the local views expressed in a business survey and those of the Planning Commission.

The data gathered included statistics and information relating to the local natural, human and financial resources, the structure of the economy and businesses, level and structure of employment and education and qualifications of the work force.

During the development of the SWOT analysis, the Planning Commission included a sector analysis carried out by the working teams. SWOT analysis was used as the base platform for the development of the Strategic Plan. Analysis of the local situation was continued by the Planning Commission members, which identified the main economic growth advantages and challenges facing our community.

Perceptions of businesses

Local governments have a mandate to promote the development of local SMEs. However, this mandate is considered by the private sector to be legally restrictive, especially with regard to the provision of resources to undertake business activities.

To investigate this issue further and to understand the concerns of local businesses in more detail a survey was carried out in the city. The goal of the survey was to collect information and gather the views of the business community on the local economic situation, the prospects of doing business here, the conditions and regulations that affect the growth of local businesses, the policies and practices that hinder the growth of existing businesses and the demands and needs of the community for an improvement in the business environment.

The Business Environment survey was carried out in March and April 2004 and **96 businesses** from different categories participated.

The main perception of businesses is that local governments do not have the appropriate means or authority to assist the development of SMEs. This perception is enhanced by lack of communication and poor dialogue between local government and business.

Inclusion of the opinions of local businesses in the formulation of the Strategic Plan was an important step in initiating the decision-making process. Through this step the opinions of a group of people that have the biggest influence on the economic growth of the municipality was considered.

Slightly more than 3 per cent of the 3,019 businesses registered with the municipality were surveyed, out of which 26 were manufacturing businesses, 25 were involved in trade, 31 provided services and 14 were construction businesses. These businesses have been active for periods ranging from one to thirteen years, with the majority in operation for four to eight years. Of the people interviewed, 75 were owners, eight were general directors and thirteen were senior managers. Among these businesses, 23 had one owner and 73 more than one owner. More than half (52) of the businesses had fewer than five employees (usually one), 19 had six to ten employees, 16 had eleven to 50 employees, seven had more than 50 employees and two businesses had more than 200 employees.

Vision and Goals

Vision

The purpose of generating a vision for our local economic development was to enable our community to articulate where it wants to be in the future and to choose the path it would like to follow to get there. The vision will provide for the citizens and local government a clear idea of what has to be done and how to concentrate their energies and resources.

The vision was developed by the Economic Planning Commission (EDCM), after consulting different segments of the community and after it had been presented publicly through the local media. The aim was to generate a vision that could be developed and accepted by as many actors and interest groups as possible, and which would provide a thorough description of the preferred economic future of our city.

A vision in this context is an ideal, which has its roots in the natural, geographic, economic, historical and cultural reality of the region. It aims to capture the expectations and aspirations of a community, and define a clear direction for the development of its city. We believe that in our case the vision summarizes realistically the desires and capacities of our community. We aim to share this vision continually with various groups from our community, so that it becomes widely known and accepted and thus becomes a guide in making the ideal a reality.

Our vision will be re-evaluated by the community, including the decision-makers in local government, in order for it to reflect on any necessary changes, new desires and circumstances and recent evaluations.

Goals

Determination of LED goals helps us to take decisions about the ways and means of achieving the changes we need. Even though some of the goals and actions required are not directly related to creating jobs or to attracting new businesses, the future of our community is based on sound foundations such



as level of education and quality of life, city infrastructure and municipal services. In our view, businesses do not develop and flourish in and are not attracted to communities that do not offer adequate levels and quality of infrastructure and services required by a healthy business environment.

In order to achieve its LED goals, our city is focused on accessing its natural and human resources. In order to develop the goals, the Planning Commission considered the opportunities and threats facing the municipality, its history of economical development and that of the region.

LED goals express the main directions in which the development of the municipality will follow, and are listed on the next page according to importance to LED and to the creation of a favourable environment. They are developed through careful analysis of the vision and deal with issues crucial to the development of the city.

Expected benefits

The benefits expected as a result of the implementation of our Strategic Plan are multiple, but the most important are the following:

- Provision of guidance to the municipal council and administration during the annual and mid-term budget preparation process, allowing for focus on the implementation of the projects included in the SPLED;
- Focus applied to the human and financial resources available in the areas identified, maximizing the benefits and making it possible to achieve the goals and objectives of the SPLED;
- Strengthened sustainable partnership in decision-making, with co-financing provided by local government and the business community;
- Increase in capacities of the municipal administration, especially of the EDDM;
- Coordination of activities of organisations and agencies responsible for implementation of different parts of the SPLED;
- Provision of a realistic calendar for the implementation of the SPLED;
- Identification of the expected results;
- Development of an efficient system of communication between the Municipality and its partners;
- Facilitation of marketing of the potential for and the possibilities of doing business here;

VISION

Durrës, the City where the Sea bathes Antiquity, will be the major hub for Albania's naval, road and rail transportation systems, the Balkan Gateway for Europe's Corridor VIII, the country's most important focus for mass and elite tourism, with its unique history and archaeology, and a major trading hub and financial and insurance city, with a community that enjoys a high quality of life

Goal 1:

Full integration of the municipality into the region's international transportation systems, favouring the development of the seaport as the main entrance of Corridor VIII

Goal 2:

Provision of support for existing businesses and encouragement for start-up SMEs that look promising for the economic development of Durrës

Goal 4:

Re-evaluation, development and promotion of Durrës' cultural and archaeological heritage, increasing its role in the cultural life of the city and the world as a whole

Goal 3:

Creation of an environment that enables an integrated and sustainable development of the municipality

Goal 5:

Creation of an advanced quality of life and security for the whole community of Durrës



- Establishment of a monitoring system in collaboration with the community in order to follow up on the completion of activities and the evaluation of the results anticipated in the SPLED;
- Improvement in the management system in the Municipality in the function of implementing programmes included in the Plan matrix;
- Provision of guidance for lobbying and negotiating with local, national and international actors interested in or being involved in projects in our SPLED;
- Provision of guidance for local government and donors to allocate funds and to focus on available resources.

Implementation

A SPLED is the official plan for the administration of a local government and the institutions and enterprises under its control and as such is an on-going evolving plan. The SPLED for our city has begun and will follow four stages:

1. Activation of the financial resources and allocation of the funds;
2. Realisation of public-private partnerships;
3. Monitoring and evaluation of the Plan;
4. Re-evaluation and improvement of the Plan.

Given that the timeframe for implementation of our SPLED is longer than that of a political mandate, the success in the implementation of this strategy depends on the continuous engagement of the local government and civil service in achieving the objectives and implementation of the outlined projects.

The Municipal Council, as the key factor in provision of support for the SPLED, will provide guarantees for the allocation of municipal funds for financing of the projects. In addition, it will provide effective advice for the approval of improvements suggested by the Planning Commission and executive authority of the municipal government.

The Mayor and the Head of the EDDM will coordinate the programmes, projects and financing from central government, donors and local or international organisations, so that they follow and support the SPLED. In addition, they will initiate and implement adequate improvements in the management

of the process and restructure the staff according to the implementation of the SPLED. The success of the implementation will depend heavily on how the organisations and agencies involved in the Strategic Plan will manage the particular elements they are responsible for.

While the community will experience progress with the implementation of the SPLED, the plan itself will need to be revised, evaluated and improved in order to address new conditions and situations. The Economic Development Commission of the Municipality (EDCM) will monitor and evaluate the implementation of the Plan, while keeping in mind that the community should also have access to the monitoring process.

Organisational approach to Plan implementation

The municipality appointed the EDCM as the main institution to review and evaluate the Strategic Plan implementation process. Every four months, EDCM will hold a meeting to discuss progress made in the implementation, based on reports prepared by the EDDM. It will also, once a year, in August, discuss and approve findings and evaluations, and add suggestions that will be presented to the Mayor and then to the Municipal Council for discussion and approval.

The composition of this Commission may change. However, the responsibilities will remain the same: supporting, monitoring and reviewing Plan implementation. Meanwhile, the Mayor, in consultation with EDCM, may appoint working groups to support implementation of particular parts.

EDCM will develop and approve an annual activity plan for reviewing the Strategic Plan. The funds for supporting its operations will be approved by Municipal Council, at the request of the Mayor.

The EDDM is the structure that is directly responsible for following up the implementation process, and it will mainly:

- provide adequate administrative logistical support for the activity of the Planning Commission;
- coordinate the activities of the actors identified in the Plan and of those that will be involved later on;
- provide staff for the working teams that will support the Planning Commission;
- prepare and present for the Mayor and Planning Commission reports on the performance of the implementation process;
- find data and information required by the Mayor and Planning Commission.



Financing of Strategic Plan

Financing of the Strategic Plan is a major effort for the Municipality, equal to the effort made in plan development. The Implementation Matrix (Chapter VIIIc) identifies estimated costs, and gives the actual and potential partners. The estimated total cost of Plan implementation is 16,413,166,015 leke, equivalent to 131,305,328 euros.

The municipal government will finance the Strategic Plan through its own budget, and this began in 2005. The Municipal Council will continually include the implementation of the programmes and projects of the Plan in the municipality's annual and mid-term budgets.

The Strategic Plan will be co-financed by central government, the local business community and other community groups, donors and local and international organisations. Commitment of the business community through direct investments offers an additional financial guarantee for its implementation and success.

VI. Overview of Durrës community

Historical background

Durrës (pronounced: Dooh-ras) is one of Albania's oldest cities, the country's main sea port and its second largest industrial centre. It has the second largest population size (167,000) in the country, after Tirana. The city lies (41.19N, 19.27E) on a small peninsula on the coast of the Adriatic Sea, and was established in the year 627 BC by Corinthian and Corcyra (modern Corfu) colonists, in the area of an ancient settlement of the Illyrian tribe Taulant. It has gone by the names of Epidamnos, Dyrrah and Dyrrachium, from which its present name is derived. Having established good trading relationships with other places, the city and its largely Illyrian population prospered.

Ever since the 5th century BC, Durrës has produced metals, ceramics, fabrics and leather, and has had shipyards for building and repairing ships. In its early days, Durrës was a city-state with slaves and a slave-owning class. Old coins found in the area of Durrës are proof of the economical development of that period and it was the city that put the Illyrian Drachma into circulation. Arts and architecture prospered: the Bukuroshja e Durrësit (Beautiful Girl of Durrës) mosaic is one of the most famous artefacts that have been found. In the year 229 BC, Durrës fell under the rule of Rome, but retained semi-autonomy until it became a full Roman colony during the rule of Augustus, around the year 20 BC. During that period the local Illyrian population gained political power and rose to senior administrative positions, as is indicated by the many Illyrian names found on headstones and other inscriptions.

Durrës developed during the period between the 1st and 3rd centuries AD, becoming a major trading centre and port on the eastern coast of the Adriatic. Craftsmanship developed and roads, libraries, aqueducts and odeons were built, including the Amphitheatre. At the end of the 3rd century, Durrës became the centre of the province of New Epirus and in the 4th century, despite the crisis affecting the rest of the Roman Empire, it remained a developed trading centre. During the 5th and 6th centuries, it was an important city in the western part of the Byzantine Empire and withstood the attacks of Ostrogoths and other barbarians. Under the rule of Anastas, who was born in the city, many new buildings sprang up, such as the hippodrome, two surrounding city walls, and the Basilica of Arapajt. Durrës was also an Episcopal centre.

Between the 10th and 14th centuries, the city was subject to a series of attacks (by the Bulgarians between 989 and 1005; by the Normans, in 1082 and 1083, who then set it ablaze in 1185; by Venice in 1205, from whom the Duchy of Durrës was created; by Charles of Anjou in 1272, who established the Kingdom of Arbëria with Durrës as its capital; and by the Serbs at the beginning of the 14th century). In the 14th century, Durrës was Albania's largest city, with around 25,000 inhabitants. In 1368, it was taken by Karl Topia and became the centre of the Principality of Arbëria. In 1392, the city, now



known as Durrazzo, returned to Venetian rule. It was besieged by Mehmet II and the Ottoman army in 1466 but was not taken by them until 1501, by which time the city had been devastated by centuries of attacks. Nevertheless, it retained its importance as a natural harbour and, with its links into the hinterland and along the Via Egnatia to Thessalonica and Constantinople (Byzantium), linking East with West, it began to recover.

Durrës has been severely damaged by earthquakes, in 345 BC, AD 1372, 1905 and 1926. During and after the 1870s, the city grew slowly, and branches of foreign shipping companies were opened here. Its citizens participated in the Albanian national liberation movement, during the years 1878–1881 and again in 1910–1912. On November 21st 1912, Ismail Qemali landed in the port and on November 26th the Albanian flag of independence was raised in the city, but which was subsequently captured by Serbs three days later. The Serbs remained until May, 1913. On March 7th 1913, Durrës became the capital of Albania. After the fall of Wilhelm Wied, the Austrian prince appointed King of Albania by the European powers, Durrës was the scene of many uprisings. In 1916 it was captured by Austro-Hungarian forces, and in 1918 by Italian forces. During the past nine centuries, Durrës has changed hands from one ruler to another 33 times.

After World War I, in December, 1918, a national congress was held in Durrës and a temporary administration of the city was appointed, but this fell in January, 1920, after the Congress of Lushnja. The citizens of Durrës participated in the fighting in Vlora and in the democratic movements of the years 1921–1924. During the rule of King Zog, Italian financing flowed through Durrës, and many factories were built, e.g. for producing flour, cigarettes and pasta. After suffering damage in the earthquake of December 1926, wider roads were built, and the city gained an appearance similar to that at present, especially near to the port. During the 1930s, Durrës marked a steady development, from 4,700 inhabitants in 1923 to 10,500 in 1938. During 1939, it was the centre of resistance to the Italian Fascist forces that had occupied the country. Many demonstrations and strikes were held in the city, and in 1942 the National Liberation Council was formed here. In August, 1943, the city was taken by the Germans, who blew up the port the following year.

After World War II, Durrës was transformed into an industrial city, and it became an important cultural and educational centre. Today, the main industries are mechanical and chemical engineering, electronics and furniture, plastic, rubber and food production and processing. Durrës produces wine, cigarettes, fish, plastic and rubber articles, and maintains high tonnage ships, train carriages, electric motors, radio and television sets, etc.

Aside from the City Library, the Cultural Centre and Aleksander Moisiu Theatre, Durrës has the Estrada Theatre and Puppet Theatre, a Philharmonic orchestra, Durrësi Ensemble and many other artistic groups. Museums that have been built here include the Archaeological Museum and History

Museum, while the family house of Aleksander Moisiu has been turned into a museum. Durrës has many scientific associations and a branch of the Artists and Writers Association is active in the city.

Durrës was the scene of many demonstrations during the democratic movement of 1990–1991, since when it has expanded to the north and east, and though many new public and residential buildings have been built, monuments of the ancient city have been preserved. The main industrial zone is at the eastern entrance to the city, in the Shkozet area. Durrës has many parks and gardens, and an outdoor theatre has been built on the hills above the city. Its main recreational areas are Durrës Beach and Currilave Beach, where citizens and tourists enjoy the sea and yellow sand of the Adriatic.

Demography

The demographic changes that took place in Durrës between the years 1990 and 2004 are reported in the following table.

Year	Inhabitants	Male	Female	Families
1990	87,559	43,940	43,619	22,570
1991	90,790	45,556	45,234	23,992
1992	95,046	47,646	47,400	25,985
1993	97,383	48,659	48,724	
1994	100,005	49,876	50,133	
1995	103,568	51,580	51,989	
1996	124,323	62,415	61,908	
1997	132,841	67,031	66,105	
1998	137,993	69,315	69,069	
1999	142,417	71,500	70,914	
2000	149,877	75,334	74,557	
2001	158,713	79,744	78,969	
2002	166,874	83,774	83,100	
2004	175,468	88,261	87,207	47,817

Education

Prior to 1990, the higher educational system in Durrës functioned as part (or as a branch) of the state education system, based in Tirana. However, this year, in 2006, a university, the A. Moisiu University, will be inaugurated in the city. It is expected that some 400 students will be enrolled, to study a range of subjects, including Business Administration, Tourism Management, Elementary School Teaching, English, etc.



Thus, there is now a complete educational system available in the city, comprising pre-school, elementary, 9-year and secondary schools, as well as the recently established university.

There are three public nurseries, with 153 children, 32 kindergartens, with 3,122 children, and 37 schools, with 25,275 children. For the year 2005, there were 23 primary (9-year) schools with 17,557 pupils, as well as 14 secondary schools (including vocational schools), while the number of students attending secondary school in the municipality was 7,718, a figure that, as in the rest of the country, has seen an increase since the year 2000. Following the fall of communism, there has been a growing interest of young people in continuing secondary, including professional, education. This comes as a result of the development of a secondary professional education system, which at present offers qualifications for various professions.

In Durrës, there are five secondary professional schools, attended by 1,975 students, or 26 per cent of the total number of students in secondary education. Recently, a secondary professional school offering qualifications in Fisheries and Tourism has opened.

Each year in the municipality, on average, 1,500 students finish their secondary education, and in the last couple of years, 65–70 per cent of such students have continued into higher education either in the country or abroad.

The Municipality of Durrës sees education as one of its top priorities and has thus made a large investment in rehabilitating its schools.

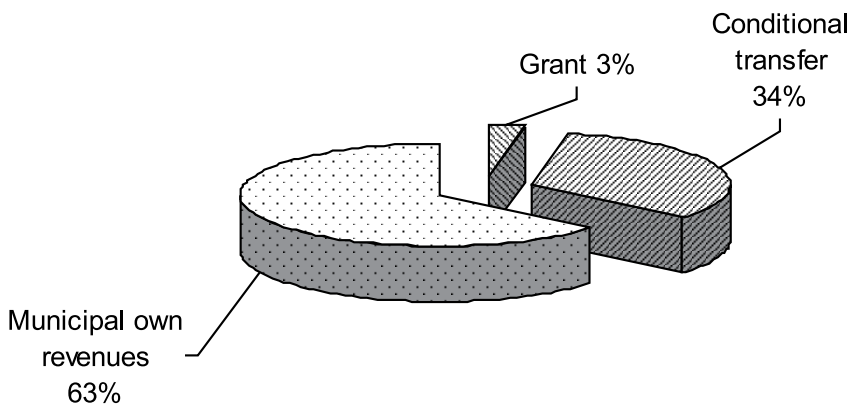
For example, since 2000, in the area known as Keneta, investments have been made in building new nurseries and a new primary school, while during 2005, investments were made in refurbishing the city's educational institutions, to the amount of 10,758,000 leke. In the zone of Spitalla, a new kindergarten, costing 14.3 million leke has been built and in Currila, work to build a new primary school is nearing its end.

Municipal government

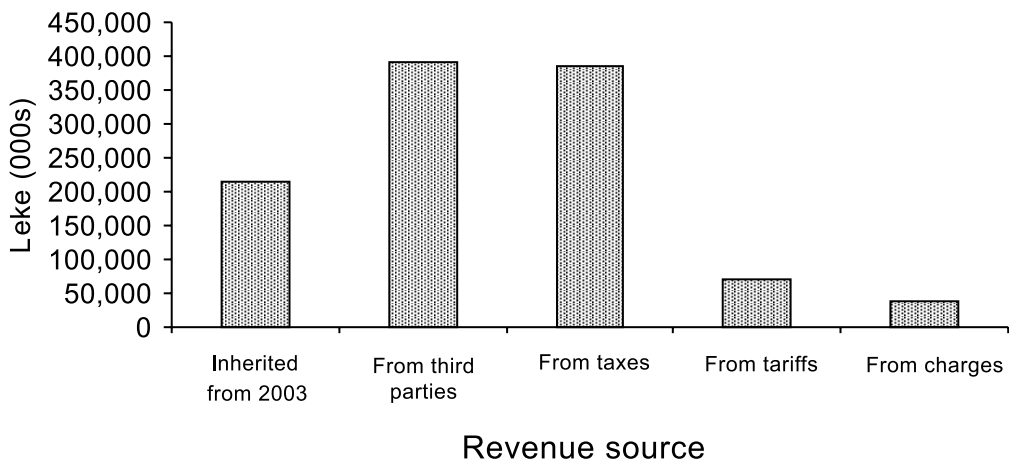
The Municipality of Durrës is part of the Region of Durrës and employs 170 people, including those working in the municipal-owned enterprises. The following table and figures describe the municipal budget (leke) dynamics over the last few years.

Year	Total budget	Condition-al transfer	Investments from own revenues	Grant	Own revenues	Own revenues / total budget (%)
2005	3,459,869	2,485,331	399,627	57,000	917,538	27
2004	1,729,719	579,733	593,786	51,783	882,810	51
2003	1,395,464	559,170	343,004	16,000	723,862	52
2002	1,282,082	582,007	204,546	247,766	452,309	35
2001	1,089,512	690,876	176,330	87,000	311,636	29
2000	914,541	641,731	104,030	79,950	192,860	21

Municipal revenues, 2004, including revenues inherited from previous year

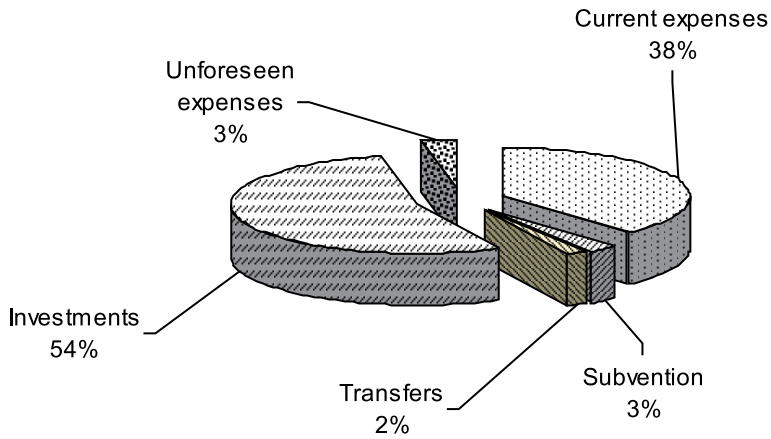


Revenues, 2004

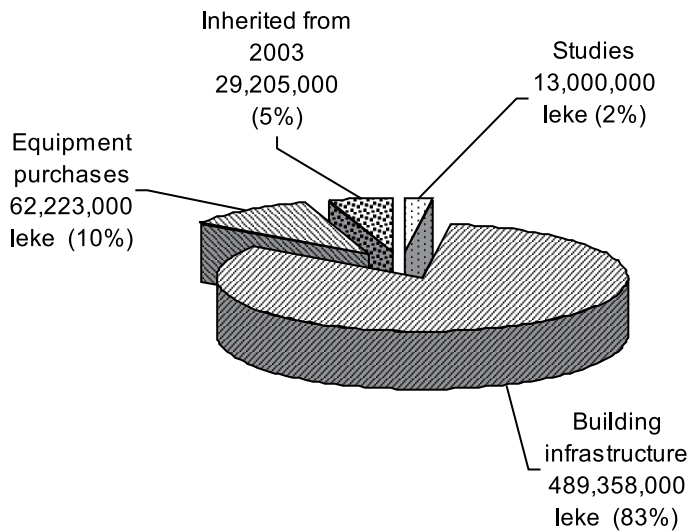




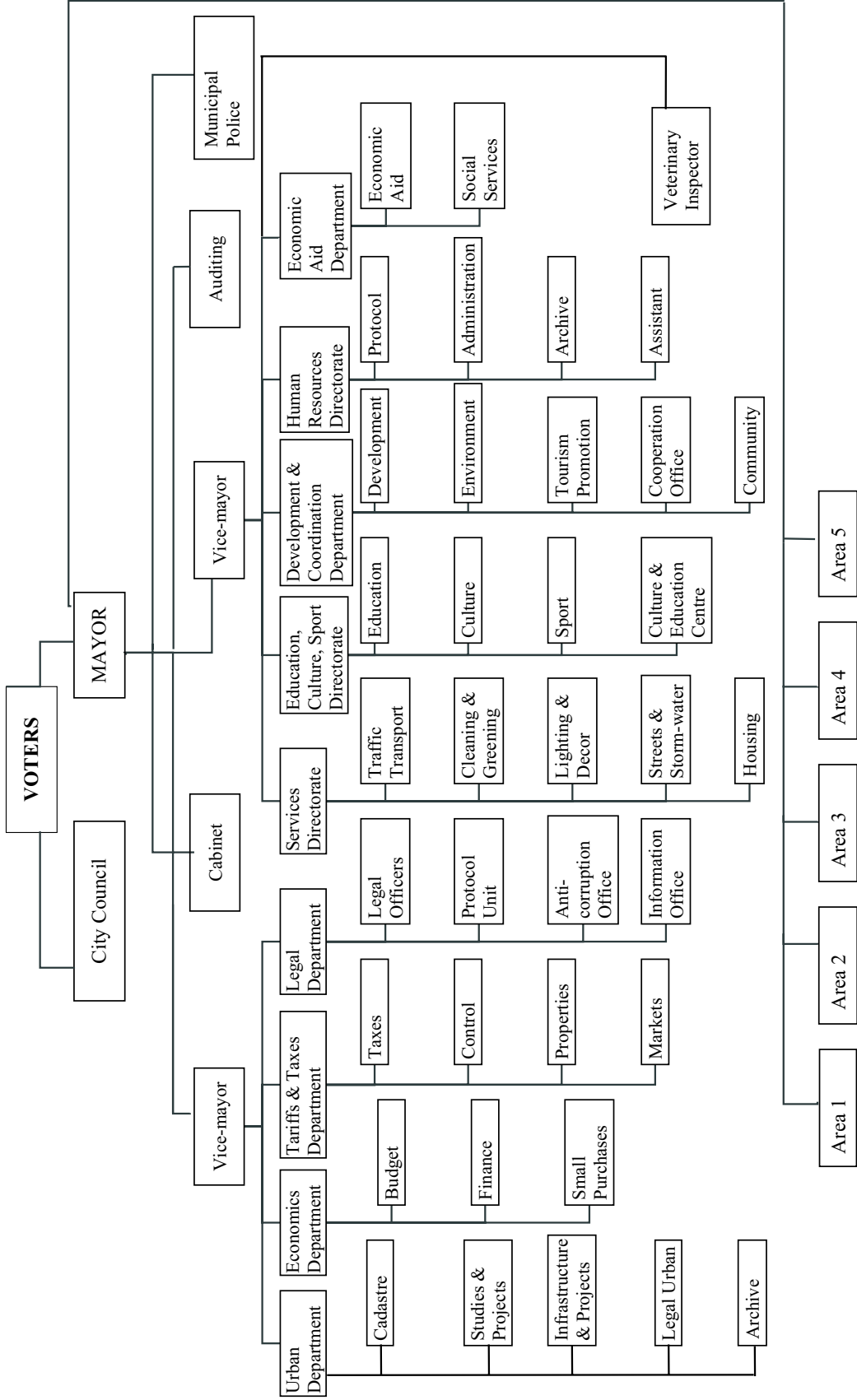
Expenditures planned for 2004 municipal budget



The total amount used for investments by Durrës municipality in 2004 amounted to 593,786,000 leke. These investments are broken down into the following categories:



The Municipal Council approved in 2005 the organisational structure of the municipality's administration, as shown in the chart on the following page.





VII. Economic profile of Durrës

Businesses

In Durrës, there are 4,730 businesses or enterprises registered with the municipality, of which nearly all, 4,664 (98.6%), are private and 66 (1.4%) are public. A total of 24,637 people are employed in these enterprises, with 16,066 working in the private sector and 8,571 in the public sector. Thus, a disproportionately high number of employees are still employed by the state, with more than one-third (34.8%) working in the public sector, even though public companies account for less than two per cent of the number of businesses or enterprises.

In the production sector, forty per cent of enterprises are involved in the food industry with the remaining 60 per cent involved in light industrial production.

Food industry in Durrës includes the following types of business activities:

- Bakeries;
- Sausage production;
- Beer production;
- Packaging of rice, sugar, pasta;
- Wine production;
- Biscuits, confectionery.

Light industry in Durrës comprises companies involved in the production of:

- Clothing and shoes;
- Aluminium products;
- Chemicals;
- Packaging and recycling of paper;
- Detergents.

Non-production companies are involved in trade (employing 2,429 people), tourism (610), transport (404) and construction (156).

A further classification of private companies can be made on the basis of turnover: 829 companies are considered ‘large’ businesses, generating more than 8,000,000 leke per annum. 724 of these companies have Albanian-only capital investors, 49 have foreign-only capital investors and 56 companies are jointly owned. All other companies are classified as ‘small’ businesses.

The table below reports the number and type of business registered with the municipality in 2004. From this it can be seen that the number of businesses has grown considerably in the last couple of years. While in 2004 there were 3,866 businesses registered with the municipality, by 2006, that number had increased to 4,730 (an increase of 22%), with the number of large businesses increasing from 609 to 829 (36% increase).

Type of business	Number
Small business	
Coffee bars	490
Industrial	481
Grocery	418
Services	345
Agency, doctor, pharmacy	335
Transport	305
Restaurants and hotels	158
Production	146
Free profession	83
Roulette, circus, newspapers	74
Meat, fish, diary	58
Sub-total	2,893
Entities licensed by the city	
Transport	345
Institutions	10
Advertising	5
Building materials, car washes	4
Sub-total	364
Big businesses	
Production and services	609
Sub-total	609
Total	3,866



The biggest companies operating locally in the food industry are: AIBA (egg production; one of the biggest businesses in Albania; winner of the Golden Egg international award), Gjergj Kastrioti Skenderbeu (drinks production; traditional Albanian drinks, including a famous cognac; winner of many international awards), SUCRALBA (food processing and packaging, e.g. sugar, rice, coffee), LRL (oil processing), ALBMAR (fish export), TEUTA EB (packaging and trade of food products), ALBI F (fruit processing).

The biggest light industry companies operating in Durrës include many involved in clothing manufacture, including the following: KONFEKSIONE MAR, AMBRA, TRADE CONCEPT, NABER, STELA, MANIFATURA ITALIANA, FACELO, BLU STYLE, CREAZIONE MAGI. Between them, these companies employ more than 2,000 people, mostly women.

There are also companies involved in other forms of production, including the following: BEBA BIOCHEM (cosmetics, paper production and packaging, paper recycling), ALBDUCROS (medical herbs), TECNOSERNIS (aluminium scrap foundry), SH&G (aluminium production and processing), DIMEX (detergents), DURRESI (printing house), DYRRAKIUM (tile production), PLASTIKA.

In addition, there are many successful construction firms in Durrës, including: TEUTA, BEST, WIND&CO, DRANOVA, DEKON, MUZHIQI, KASA, RAJFI, GLEMAR, GOLGOTA, USHINA, EDIL.

Service businesses include: DUNI (Marine and Spedition), DIAMANT (Transport and Logistics), PELIKAN (Logistics), KAD (Marine), ADRIATIK, ARVI, NAIS, VIRGINIA (all Hotels and Catering).

Tourism

Tourism is one of the main sectors of the local economy and is seen as an important means for the development of the city, providing opportunity for increased revenues for local businesses and the municipal budget, and consequently for increased public and private investments.

Because of its geographic position and its natural, archaeological and historical resources, Durrës is included in the country's priority zones for the development of tourism. It is one of the oldest cities in Europe, with unique archaeology, exhibited in its amphitheatre, castle and museums, and as such it offers great opportunities for cultural and historical tourism. One can find here an interesting mix of sea, sun, beach, special interests, business, archaeology, history and culture. During the summer, tourism provides job opportunities for around 500, mostly young people.

At the moment, the tourism market is concentrated among Kosovars, Albanian Macedonians and

Albanian émigrés. However, there have also been, albeit a few, tourists from other countries, with an interest in archaeology and culture, while in the last couple of years, Durrës has seen day visitors disembarking from cruise ships.

In 2005, the amount of tax collection from hotel charges was 1,173,000 leke, an increase of 18 per cent compared with the previous year, while for the year 2006 a further increase of eleven per cent is predicted, to reach an amount of 1.3 million leke.

Currently, the tourism season is classified from 15th June to 15th September, but the aim is for this to become year-long. The current estimate for the number of visitors to Durrës is 625,100, broken down into 238,000 foreigners and 387,100 Albanians. Thus, the ratio of tourists from Albania to tourists from Kosova to tourists from Macedonia and elsewhere is 60:35:5.

Meanwhile, the current accommodation capacity of the city is 121,000 beds, the majority of which are provided by family businesses.

Investments

Given the many priorities for the community of Durrës the municipality has made a large number of investments, in a number of areas, including road infrastructure, city greening, education, tourism and social services.

Road infrastructure

- Reconstruction of the road from Dajlan Bridge to Plepa;
- Reconstruction of the road from Berryl to Currila;
- Prevention of landslides in the Villa Hill area;
- Provision of lighting, greenery and pavements along main roads in the city;
- Completion of works along Taulantia beach promenade.

Greenery inside the city

- Improvement of greenery along the beach promenade;
- Increase of amount of greenery along the city's roads;
- Building of a garden in front of the Court of Appeal.



Education

- Building of a kindergarten in Spitalla;
- Building of a primary school in Currila;
- Refurbishing of city educational institutions;
- Purchase of equipment for kindergartens and nurseries.

Tourism

- Reconstruction of the road from Dajlan Bridge to Plepa;
- Reconstruction of the road from Kimike to Porto Romano;
- Reconstruction of the road from Dajlan Bridge to the Heroes Museum (with greening, signs, lighting);
- Cleaning and maintenance of beach area;
- Installing of services (markets, showers, bathrooms, dustbins) in the beach area.

Social Services

- Construction of six new residential buildings for 180 homeless families and those in need;
- Reconstruction of Palace of Culture;
- Construction of ten new mini-football pitches.

The municipality has also attracted funding from a number of Albanian and foreign donors. Of particular note are the following two investments:

1. Between 2004 and up to the present, an investment has been made in a project entitled *Towards integration and urban development of the informal zone of Keneta*. This project is financed jointly by the Austrian Government (200,000 €), Co-Plan (38,000 €) and the Municipality (52,500 €).

- During 2005 and 2006, an investment was made within the municipality building itself, to rehabilitate the customer services office based upon the well-known western model ‘One-Stop-Shop’. This is an office visited regularly, by a large number of citizens, some 200 to 230 people a day. The fostering of this fresh relationship between municipality and citizen has been made possible through implementation of the project *Improved information, coordination and relations with the public, communication with the community, civil society and business and administration of local government*, which has been financed jointly through Open Society Institute of the Soros Foundation (28,800 \$) and the Municipality (8,600 \$).

The municipality is currently very active in pursuing investment and programme support from foreign donors. There is an eco-business plan currently in operation with Vienna, in which business plans are created with a primary objective of maintaining a sustainable environment. The municipality is currently attracting interest from investors from the private sector in Virginia, USA, while the PUM programme with Venice, Ancona, Bari and Brindisi, People for People, Mensen, IONAS and other programmes with Switzerland and Austria, including the Rete programme (an association between city and port) are all stimulating the municipality’s role in helping direct a sustainable business environment leading towards Local Economic Development.

Employment

At the beginning of 1990s, as a result of the beginning of transition from a planned to a market economy, a large number of public enterprises were forced to close down due to their poor economic viability. Between 1992 and 1993, the level of unemployment was as high as three in four of the active population. However, the creation and consolidation of a private sector has contributed towards reducing this high level of unemployment. Thus, the private sector now offers work to 78 per cent of the active population.

Today, the strongest sectors of the private economy are construction, trade and the food and service industries, which together employ around 30 per cent of the active workforce. Details of the type of employment are given in the table below.

Activity	Number of employees		
	Private	State	Total
Processing	4,802	110	4,912
Construction	1,592	66	1,658
Trade	5,531	407	5,938
Hotels, restaurants	1,479	0	1,479
Transport	1,277	2,418	3,695
Communications	65	48	113



Currently, unemployment stands at 13 per cent, which is, in the time since the fall of communism, a relatively low figure. However, not all unemployed are registered with the employment office (job centre), and there also exists a large informal market.

Unemployment is highest among the age group of 20 to 45 years, with 60 per cent of the unemployed belonging to this group. Of the unemployed, 41 per cent are male and 59 female.

The poverty level in the city of Durrës is estimated to be at 22 per cent.

VIII. Documentation of the Strategic Plan

The Strategic Plan comprises the following documents:

- a. SWOT, consolidated analysis
- b. Matrix of Plan goals, objectives, programmes and projects
- c. Matrix of Plan implementation
- d. Matrix of prioritisation of projects
- e. Project fiches



a. SWOT, consolidated analysis

	Internal	External
Positive	<p><u>Strengths</u></p> <ol style="list-style-type: none"> 1. Favourable geographical and strategic position 2. Cross-roads of railway, naval (merchant and military) and road transport 3. Biggest port in Albania 4. Favourable climate to develop tourism and agribusiness 5. Sandy seashore, 53 km in length 6. Specific identity with ancient history and being rich in archaeological artefacts 7. Large population growth, many people with mechanical engineering skills 8. Satisfactory intellectual and technical capacities 9. Concentration of foreign investments 10. Business very interested in local economic development planning 11. Expanded banking system offering facilities 12. Existence in municipality of strong and experienced businesses 13. Positive situation with respect to public order and safety 14. Administrative centre of Durrës Region 15. Inexpensive and well-qualified work-force 16. Population relatively young: average age, 34 years 17. High level of education and presence of technical schools 18. Presence of research institutes 19. Availability of sites for future development 20. Approval of extension of urban development: 7,200 ha surface area 21. Existence of study and map of archaeological zoning 22. Attractive city for industrial parks and warehouses 	<p><u>Opportunities</u></p> <ol style="list-style-type: none"> 1. Inclusion of Durrës in global policies of international transport network, particularly as entry and exit port for Corridor VIII 2. Regulation to prohibit construction upon archaeological sites 3. Twinning relationships with 14 foreign cities 4. Kosova and Macedonia interested in Durrës seaside tourism 5. Access to EU markets through proximity to developed European countries 6. University about to be inaugurated

Negative	<u>Weaknesses</u>	<u>Threats</u>
	<ol style="list-style-type: none"> 1. Lack of urban plan and mixing of urban and industrial areas 2. Chaos in territorial jurisdiction and administration; overlapping of jurisdictions; illegal buildings 3. Weak lobbying to encourage development of Durrës city 4. Strong competition from neighbouring capital city, Tirana 5. Archaeological resources not properly highlighted 6. Newcomers not fully integrated 7. Port not well integrated into city 8. Public infrastructure and services (lack of regular electricity and water supplies; inadequate sewerage and drainage systems; lack of composting and sewage treatment; new residential areas without infrastructure; insufficient recreational areas and facilities; insufficient greening of city) 9. Informal competition damaging legal businesses 10. Image of poor cooperation of municipality with businesses (insufficient municipal finances, means or commitment to support development projects; lengthy and inefficient administrative procedures; high level of taxes) 11. Little knowledge among businesses of municipal development policies 12. Business not well organized and low level of training in technical issues 13. Under qualified workforce 14. Corruption among civil servants 15. Administration salaries at low level 16. Polluted areas (e.g. dangerous ex-chemical industry at Porto-Romano) in municipality 17. Ownership conflicts hindering real estate market 18. Unfavourable climate of law enforcement 19. Large informal economy 	<ol style="list-style-type: none"> 1. Large and chaotic movements of population 2. Limited local autonomy 3. Legal framework to be improved 4. Economically weak country 5. Lack of free trade zones 6. Lack of independent port authority 7. Corruption 8. Low level of training in law enforcement for public administration and business 9. Non-functioning of trade and administrative court 10. Unfair central government budget and allocation systems 11. Adverse interests of neighbouring countries in Corridor VIII



b. Matrix of Plan goals, objectives, programmes and projects

VISION:			
Goal	Objective	Programme	Project
No.			
<p>Goal 1: Full integration of the municipality into the region's international transportation systems, favouring development of the seaport as the main entrance of Corridor VIII</p>	<p>G1:O1: Increase in volume of goods and passengers transported by road to and from Durrës Port</p>	<p>G1:O1:PG1: Improvement of infrastructure of road network connecting the port with the city</p>	G1:O1:PG1:p1: Construction of road from Kimike to Hidrovor
			G1:O1:PG1:p2: Construction of road from the hospital to Vrine
			G1:O1:PG1:p3: Construction of road from the ring road to the motorway overpass at Shkozet
			G1:O1:PG1:p4: Construction of underpass to facilitate movement of passengers from ferryboat terminal to the train station
	<p>G1:O2: Increase in number and modernization of facilities and services of Durrës Port in order to facilitate the movement of goods and passengers</p>	<p>G1:O2:PG1: Assurance of qualitative movement of passengers and goods at Durrës Port in conformity with EU standards</p>	G1:O2:PG1:p1: Systematisation of transport services area in front of railway station for passengers moving between city and ferry terminal
			G1:O2:PG1:p2: Rehabilitation up to contemporary standards of the areas behind the quays and increase in the storage capacity for holding containers
			G1:O2:PG1:p3: Construction of container processing terminal
			G1:O2:PG1:p4: Construction of grain terminal with concessionary rights given to local private businesses
	<p>G1:O3: Transformation of Durrës Port into a 'landlord port' by year 2007</p>	<p>G1:O2:PG2: Diversification of Port of Durrës</p>	G1:O2:PG2:p1: Construction of new oil terminal in the port
			G1:O2:PG2:p2: Construction of new fishing boat harbour
			G1:O2:PG2:p3: Construction of harbour for small private craft
			G1:O3:PG1:p1: Involvement of local businesses in privatization of the remaining loading-unloading services in the port
			G1:O3:PG1:p2: Involvement of local businesses in privatization of mechanical engineering services available in the port

Goal	Objective	Programme	Project	No.
Goal 1: Full integration of the municipality into the region's international transportation systems, favouring development of the seaport as the main entrance of Corridor VIII	G1:O4: Increase in number of passengers and goods transported to and from Durrës Port by railway	G1:O4:PG1: Increase in number of rail services	G1:O4:PG1:p1: Modernization of Durrës-Rinas Airport-Tirana railway	14
			G1:O4:PG1:p2: Construction of railway line from Porto Romano to Sukth	15
			G1:O4:PG1:p3: Provision of railway transport of goods and services from Durrës along Corridor VIII	16
			G1:O4:PG1:p4: Development within the port of an area bringing railway transportation to the ferry terminal	17
Goal 2: Provision of support for existing businesses and encouragement for start-up SMEs that look promising for the economic development of Durrës	G2:O1: Institutionalization of sustainable co-operation between municipal government and the business community in the design and implementation of supportive policies for businesses	G2:O1:PG1: Establishment of structures for implementation of local economic development strategy	G2:O1:PG1:p1: Establishment of a Business Council	18
			G2:O1:PG1:p2: Establishment of a group of representatives from the municipality and business community to facilitate implementation of Local Economic Development Strategy	19
	G2:O2: Intensive domestic and overseas promotion of the development potential offered by the city of Durrës	G2:O2:PG1: Development of instruments to market the potential of Durrës	G2:O1:PG2:p1: Establishment of a business incubator to encourage and support SME start ups	20
			G2:O2:PG1:p1: Creation of network of local TV channels among cities of Adriatic and Ionian Seas and among those along Corridor VIII	21
			G2:O2:PG2:p1: Promotion of export companies in the Chambers of Commerce of cities on Adriatic and Ionian Seas and in those along Corridor VIII	22
	G2:O2:PG2:p2: Construction of centre to host business fairs in Durrës	23		



Goal	Objective	Programme	Project	No.	
Goal 2: Provision of support for existing businesses and encouragement for start-up SMEs that look promising for the economic development of Durrës	G2:O3: Building of sites, systems and capacities in support of businesses	G2:O3:PG1: Qualification and training of workforce to match labour market demands	G2:O3:PG1:p1: Conducting of a study on labour market situation in the city G2:O3:PG1:p2: Development of training programme to bring workforce in line with demands of employers	24	
		G2:O3:PG2: Strengthening of capacities of small and medium size businesses	G2:O3:PG2:p1: Running of a technical and legal assistance programme for SMEs operating inside the Port District	25	
		G2:O3:PG3: Strengthening of capacities of city administration to support businesses	G2:O3:PG3:p1: Increase in capacities of municipal local economic development department to provide support for local businesses G2:O3:PG3:p2: Development by Office of Development of database of local businesses and potential sites and facilities where new businesses might locate G2:O3:PG3:p3: Establishment of a 'One-Stop-Shop' in Durrës City Hall G2:O3:PG3:p4: Creation of a website for promotion of Durrës' potential G2:O3:PG3:p5: Strengthening of capacities of municipal office for tourism to provide support for development	26	
		G2:O3:PG4: Increase number of sites where businesses can locate	G2:O3:PG4:p1: Construction of a fish market	27	
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Goal	Objective	Programme	Project	No.	
Goal 2: Provision of support for existing businesses and encouragement for start-up SMEs that look promising for the economic development of Durrës	G2:O4: Creation of a favourable environment and infrastructure for the development of elite and mass tourism	G2:O4:PG1: Development of physical infrastructure and improvement of public services in, and with the support of, tourism businesses while consolidating public private partnerships	G2:O4:PG1:p1: Regeneration of area near to the amphitheatre with joint contribution of businesses and the general public	33	
			G2:O4:PG1:p2: Development of zone providing beach services (showers, stalls, parking, etc.)	34	
			G2:O4:PG1:p3: Increase in greenery of city through an initiative 'One Business One Tree'	35	
			G2:O4:PG1:p4: Extension of greenery along seashore with the joint contribution of hotels, restaurants and bars	36	
			G2:O4:PG1:p5: Installation of tourist information signs along the road from Dajlani Bridge to Plepa in cooperation with local businesses	37	
		G2:O4:PG2: Improvement to EU standards of quality of public services	G2:O4:PG3: Extension of tourist season through prolonged calendar of cultural and artistic events	G2:O4:PG2:p1: Installation of litter bins and portakabin toilets and showers along the 4.3 km road from Dajlani Bridge to Plepa and along the seafont promenade	38
				G2:O4:PG2:p2: Construction of three Tourist Information Centres	39
				G2:O4:PG2:p3: Installation of a lifeguard service for Durrës beach	40
				G2:O4:PG2:p4: Improvement of the appearance of the city through painting of public façades	41
				G2:O4:PG3:p1: Organisation and periodic celebration of Festival of the Sea	42
G2:O5:PG1: Installation of sites and infrastructure to accommodate foreign investors	G2:O5: Increase in the number of foreign investors in Durrës	G2:O4:PG3:p2: Organisation of a periodic Youth Festival	43		
		G2:O4:PG3:p3: Organisation of annual Balkan Beach Volleyball Championship	44		
		G2:O4:PG3:p4: Organisation of live concerts in the beach area	45		
		G2:O5:PG1:p1: Compilation of urban plan to establish an Industrial Park in the municipality	46		



Goal	Objective	Programme	Project	No.
Goal 3: Creation of an environment that enables an integrated and sustainable development of the municipality	G3:O1: Compilation of a regulatory framework and development of instruments to support integrated and sustainable growth of the municipality	G3:O1:PG1: Development of a framework of regulatory urban plans for the city and its surrounds	G3:O1:PG1:p1: Compilation of comprehensive regulatory urban plan for the municipality	47
			G3:O1:PG1:p2: Compilation of regulatory urban plan for the city centre	48
			G3:O1:PG1:p3: Undertaking of study for extension of the construction line of the city	49
			G3:O1:PG1:p4: Compilation of partial regulatory plan for the Berryll–Kallm area	50
			G3:O1:PG1:p5: Compilation of regulatory urban plan for the Zdrukhtari–Kimike area	51
			G3:O1:PG1:p6: Compilation of regulatory urban plan for the Currilla–Porto Romano area	52
			G3:O1:PG1:p7: Compilation of regulatory urban plan for area around the entrance to the city at Durrës Bank	53
	G3:O2: Increase in financial capacities of municipality to support economic development	G3:O2:PG1: Rehabilitation of roads that affect the development of the city	G3:O1:PG2:p1: Modernisation of municipal tax collection system	54
			G3:O2:PG1:p1: Reconstruction of the Appeal Court to Big Bridge road	55
			G3:O2:PG1:p2: Reconstruction of the Catholic Church to SIAC road	56
			G3:O2:PG1:p3: Reconstruction of the new tile enterprise road	57
			G3:O2:PG1:p4: Reconstruction of the old Greenhouse road	58
			G3:O2:PG1:p5: Reconstruction of the King Agron to Trajani road	59
G3:O2: Bringing of roads within the municipality to top quality	G3:O2:PG1: Rehabilitation of roads that affect the development of the city	G3:O2:PG1:p6: Reconstruction of the Dajlan Bridge to Plepa road	60	
		G3:O2:PG1:p7: Reconstruction of the Berryll to Currilla to Kallm road	61	
		G3:O2:PG1:p8: Reconstruction of Adria Road from Dajlani Bridge to the Heroes Museum	62	
		G3:O2:PG1:p9: Reconstruction of the road leading from the Social Security Directorate to the Ring Road	63	
		G3:O2:PG1:p10: Reconstruction of Enver Sazani Road	64	
		G3:O2:PG1:p11: Reconstruction of the road leading from the Music School to the Italo-Shqiptare Bank	65	
		G3:O2:PG1:p12: Reconstruction of the King Monun and R.Jella roads	66	
G3:O2:PG1:p13: Reconstruction of Demokracia Road	67			

Goal	Objective	Programme	Project	No.
Goal 3: Creation of an environment that enables an integrated and sustainable development of the municipality	G3:O3: Reduction in levels of pollution in the city down to legal limits	G3:O3:PG1: Environmentally friendly administration of urban waste	G3:O3:PG1:p1: Construction of sewage treatment plant	68
			G3:O3:PG1:p2: Construction of a landfill to contemporary standards	69
			G3:O3:PG1:p3: Reconstruction of the surface water drainage system	70
			G3:O4:PG1:p1: Undertaking of study on rehabilitation of the physical infrastructure of the education system in the city	71
	G3:O4: Qualitative provision of basic public services and utilities for the whole community of Durrës	G3:O4:PG1: Bring the city's pre-university educational facilities up to contemporary standards	G3:O4:PG1:p2: Reconstruction of Met Hasa Kindergarten	72
			G3:O4:PG1:p3: Reconstruction of O.Laska School	73
			G3:O4:PG1:p4: Reconstruction of Bernardina Qeraxhija School	74
			G3:O4:PG1:p5: Construction of a school at Currila	75
			G3:O4:PG2:p1: Installation of public lighting along Tirana Road in Shkozet	76
	G3:O4: Provision of public lighting in all of the city's main streets	G3:O4:PG2: Provision of public lighting in all of the city's main streets	G3:O4:PG2:p2: Rehabilitation of public lighting, greenery and pavements along the road from the museum to the hospital	77
			G3:O4:PG2:p3: Rehabilitation of the Taulantia seafront promenade	78
			G3:O4:PG3:p1: Installation of a 20kV electricity supply cable for the whole city by 2008	79
	G3:O4: Continuous provision of electricity for the whole community	G3:O4:PG3: Continuous provision of electricity for the whole community	G3:O4:PG3:p2: Installation of a 20kV electricity supply cable from the 110/35/20kv Shkozet substation to the Ferry terminal	80
			G3:O4:PG3:p3: Construction of a 110/20 kV substation and transmission line in Porto Romano	81
G3:O4: Protection of life and property of the citizens	G3:O4:PG4: Protection of life and property of the citizens	G3:O4:PG4:p1: Preparation of a technical project for the installation of street water hydrant facilities	82	
		G3:O4:PG4:p2: Construction of a surface water drainage system to prevent erosion of Villa Hill	83	



Goal	Objective	Programme	Project	No.
Goal 4: Re-evaluation, development and promotion of Durrës' cultural and archaeological heritage, increasing its role in the cultural life of the city and the world as a whole	G4:O1: Active involvement of the community in activities to preserve the city's archaeological heritage	G4:O1:PG1: Involvement of businesses in maintenance and development of the city's archaeological monuments	G4:O1:PG1:p1: Further development of the Urban Archaeology Park	84
	G4:O2: Increase in cultural heritage fund of the municipality	G4:O2:PG1: Increase in number of cultural monuments accessible to tourists	G4:O2:PG1:p1: Development of guidelines for the administration of underground artefacts of archaeological, historical and cultural importance G4:O2:PG1:p2: Development of a square displaying statues of famous people from the city	85
	G4:O3: Increase in number of scientific and recreational activities which promote cultural, historic and archaeological values of Durrës	G4:O3:PG1: Systematic upgrading of values of cultural, historical and archaeological heritage	G4:O3:PG1:p1: Holding of a week of events to celebrate the city's cultural heritage G4:O3:PG1:p2: Organisation of an international symposium entitled 'Durrës and the Adriatico-Ionian Region during Ancient and Medieval Times' G4:O3:PG1:p3: Holding of an annual Carnival G4:O3:PG1:p4: Holding of an annual Gladiators' Day G4:O3:PG1:p5: Compilation and publishing of Encyclopaedia of the City of Durrës	86
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Goal	Objective	Programme	Project	No.
Goal 5: Creation of an advanced quality of life and security for the whole community of Durrës	G5:O1: Building of new recreational, cultural and entertainment facilities for the citizens of Durrës	G5:O1:PG1: Increase in the number of cultural and educational facilities in the city G5:O1:PG2: Encouragement of sports for all	G5:O1:PG1:p1: Construction of an Arts Gallery G5:O1:PG1:p2: Construction of a new city library G5:O1:PG1:p3: Reconstruction of the Palace of Culture G5:O1:PG2:p1: Rehabilitation of the city's sports complex G5:O1:PG2:p2: Building of water-sports centre G5:O1:PG2:p3: Building of 10 five-a-side football pitches	92 93 94 95 96 97
	G5:O2: Extension and improvement of the green areas in the city	G5:O2:PG1: Involvement of the business community in co-financing the extension of green areas	G5:O2:PG1:p1: Foresting the hills in area between Currilla and city G5:O2:PG1:p2: Creation of green park among the city's hills G5:O2:PG1:p3: Creation of green spaces in residential areas and in public squares	98 99 100
	G5:O3: Urbanisation and integration into the rest of the city of the community and area of Keneta	G5:O3:PG1: Development of a regulatory framework for the urbanisation of Keneta G5:O3:PG2: Provision, in partnership with the community, of basic infrastructure and services in Keneta	G5:O2:PG1:p4: Creation of green area in Qemal Mici School G5:O2:PG1:p5: Development of a plant nursery G5:O3:PG1:p1: Preparation of documents required to legalise the informal area of Keneta G5:O3:PG1:p2: Compilation of partial regulatory urban plan for the Keneta area G5:O3:PG2:p1: Inclusion of Keneta within the refuse collection service area G5:O3:PG2:p2: Improvement of the main road infrastructure in Keneta G5:O3:PG2:p3: Construction of a 9-year school in Keneta G5:O3:PG2:p4: Installation of an electricity supply system in Keneta	101 102 103 104 105 106 107 108
	G5:O4: Increase in the number of housing units in Durrës	G5:O4:PG1: Housing for all	G5:O4:PG1:p1: Construction of low rent or low price council houses G5:O4:PG1:p2: Building of 24 apartments for the unsheltered G5:O4:PG1:p3: Transformation of non-functioning public buildings into residences	109 110 111
	G5:O5: Establishment of a system of social services reaching all citizens in need	G5:O5:PG1: Institutional support provision for socially marginalized people	G5:O5:PG1:p1: Construction of an open centre for street children G5:O5:PG1:p2: Construction of a day care centre for abandoned people	112 113



c. Matrix of Plan implementation

Project No.	Project Title	Value (leke)	Value (€)*	Financial Contribution								Partners	Start	End	Status†	Targeted Groups	
				Municipality		Communities		Central gov.		Other donors							
				%	Leke	%	Leke	%	Leke	%	Leke						
1	G1:O1:PG1:p1: Construction of road from Kimike to Hidrovror	160,000,000	1,280,000	31	50,000,000	0	0	0	0	0	31	50,000,000	M, ADF	2005	2006		
2	G1:O1:PG1:p2: Construction of road from the hospital to Vrine	250,000,000	2,000,000	0	0	0	0	100	250,000,000	0	0	0				IS	
3	G1:O1:PG1:p3: Construction of road from the ring road to the motorway overpass at Shkozet	20,000,000	160,000	0	0	0	0	0	0	0	0	0	0	2008	2008	SF	MC, LB
4	G1:O1:PG1:p4: Construction of underpass to facilitate movement of passengers from ferryboat terminal to the train station	0	0	0	0	0	0	0	0	0	0	0				SF	
5	G1:O2:PG1:p1: Systematisation of transport services area in front of railway station for passengers moving between city and ferry terminal	1,250,000	10,000	0	0	0	0	0	0	0	0	0	0			SF	Dr, MC, T, TP
6	G1:O2:PG1:p2: Rehabilitation up to contemporary standards of the areas behind the quays and increase in the storage capacity for holding containers	0	0	0	0	0	0	0	0	0	0	0				SF	
7	G1:O2:PG1:p3: Construction of container processing terminal	0	0	0	0	0	0	0	0	0	0	0				SF	
8	G1:O2:PG1:p4: Construction of grain terminal with concessionary rights given to local private businesses	0	0	0	0	0	0	0	0	0	0	0				SF	
9	G1:O2:PG2:p1: Construction of new oil terminal in the port	0	0	0	0	0	0	0	0	0	0	0				SF	
10	G1:O2:PG2:p2: Construction of new fishing boat harbour	0	0	0	0	0	0	0	0	0	0	0				SF	
11	G1:O2:PG2:p3: Construction of harbour for small private craft	0	0	0	0	0	0	0	0	0	0	0				SF	

Project No.	Project Title	Value (leke)	Value (€) *	Financial Contribution										Partners	Start	End	Status†	Targeted Groups
				Municipality		Communities		Central gov.		Other donors								
				%	Leke	%	Leke	%	Leke	%	Leke							
12	G1:O3:PG1-p1: Involvement of local businesses in privatization of the remaining loading-unloading services in the port	0	0	0	0	0	0	0	0	0	0	0	0				SF	
13	G1:O3:PG1-p2: Involvement of local businesses in privatization of mechanical engineering services available in the port	0	0	0	0	0	0	0	0	0	0	0	0				SF	
14	G1:O4:PG1-p1: Modernization of Durrës-Rinas Airport-Tirana railway	9,500,000,000	76,000,000	0	0	0	0	100	9,500,000,000	0	0	0	0	DR, MT, M	2006		FA	MC, LB, NBC, TP
15	G1:O4:PG1-p2: Construction of railway line from Porto Romano to Sukth	0	0	0	0	0	0	0	0	0	0	0	0		2006		SF	
16	G1:O4:PG1-p3: Provision of railway transport of goods and services from Durrës along Corridor VIII	650,000,000	5,200,000	0	0	0	0	100	650,000,000	0	0	0	0	DR, MT, M			SF	LB, NBC
17	G1:O4:PG1-p4: Development within the port of an area bringing railway transportation to the ferry terminal	0	0	0	0	0	0	0	0	0	0	0	0				SF	
18	G2:O1:PG1-p1: Establishment of a Business Council	0	0	0	0	0	0	0	0	0	0	0	0				SF	
19	G2:O1:PG1-p2: Establishment of a group of representatives from the municipality and business community to facilitate implementation of Local Economic Development Strategy	0	0	0	0	0	0	0	0	0	0	0	0				SF	
20	G2:O1:PG2-p1: Establishment of a business incubator to encourage and support SME startups	0	0	0	0	0	0	0	0	0	0	0	0				SF	
21	G2:O2:PG1-p1: Creation of network of local TV channels among cities of Adriatic and Ionian Seas and among those along Corridor VIII	0	0	0	0	0	0	0	0	0	0	0	0				SF	



Project No.	Project Title	Value (leke)	Value (€)*	Financial Contribution								Partners	Start	End	Status†	Targeted Groups
				Municipality		Communities		Central gov.		Other donors						
				%	Leke	%	Leke	%	Leke	%	Leke					
22	G2:O2:PG2:p1: Promotion of export companies in the Chambers of Commerce of cities on Adriatic and Ionian Seas and in those along Corridor VIII	0	0	0	0	0	0	0	0	0	0				SF	
23	G2:O2:PG2:p2: Construction of centre to host business fairs in Durrës	0	0	0	0	0	0	0	0	0	0				SF	
24	G2:O3:PG1:p1: Conducting of a study on labour market situation in the city	750,000	6,000	0	0	0	0	0	0	0	0	RDL, M, ISI, RDT	2005	2006	SF	DE, UE
25	G2:O3:PG1:p2: Development of training programme to bring workforce in line with demands of employers	5,400,000	43,200	0	0	0	0	0	0	0	0	RDL, M			SF	DE, UE
26	G2:O3:PG2:p1: Running of a technical and legal assistance programme for SMEs operating inside the Port District	0	0	0	0	0	0	0	0	0	0				SF	
27	G2:O3:PG3:p1: Increase in capacities of municipal local economic development department to provide support for local businesses	1,875,000	15,000	0	0	0	0	0	0	0	0	M, S, W, NGO, CCI	2005	2006	SF	DDS, M
28	G2:O3:PG3:p2: Development by Office of Development of database of local businesses and potential sites and facilities where new businesses might locate	625,000	5,000	0	0	0	0	0	0	0	0	DDM, RDT, CCI, PUM, NGO	Mar. 2006	2006	SF	LB, PBS
29	G2:O3:PG3:p3: Establishment of a 'One-Stop-Shop' in Durrës City Hall	0	0	0	0	0	0	0	0	0	0					
30	G2:O3:PG3:p4: Creation of a website for promotion of Durrës' potential	0	0	0	0	0	0	0	0	0	0					
31	G2:O3:PG3:p5: Strengthening of capacities of municipal office for tourism to provide support for development	625,000	5,000	0	0	0	0	0	0	0	0	M, CCI, DHA, TA	Jan. 2006	2006	SF	TA, TB

Project No.	Project Title	Value (leke)	Value (€)*	Financial Contribution										Partners	Start	End	Status†	Targeted Groups								
				Municipality		Communities		Central gov.		Other donors																
				%	Leke	%	Leke	%	Leke	%	Leke															
32	G2:O3:PG4:p1: Construction of a fish market	4,375,000	35,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	MA, M	2006	2006	SF	MC, SB	
33	G2:O4:PG1:p1: Regeneration of area near to the amphitheatre with joint contribution of businesses and the general public	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	M, UNOPS, CCI				MC, LB	
34	G2:O4:PG1:p2: Development of zone providing beach services (showers, stalls, parking, etc.)	625,000	5,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	M, BBA	2006	2006	SF	T, LB	
35	G2:O4:PG1:p3: Increase in greenery of city through an initiative 'One Business One Tree'	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0					FA	
36	G2:O4:PG1:p4: Extension of greenery along seashore with the joint contribution of hotels, restaurants and bars	12,500,000	100,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	M, BBA, D	Feb. 2006	2006	SF	T, LB	
37	G2:O4:PG1:p5: Installation of tourist information signs along the road from Dajlani Bridge to Plepa in cooperation with local businesses	25,000,000	200,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	M, LP	2006	2006	SF	T, LB	
38	G2:O4:PG2:p1: Installation of litter bins and portakabin toilets and showers along the 4.3 km road from Dajlani Bridge to Plepa and along the seafont promenade	14,750,000	118,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	M, LP	2006	2006	FA	T, LC, LB	
39	G2:O4:PG2:p2: Construction of three Tourist Information Centres	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0					IS	
40	G2:O4:PG2:p3: Installation of a lifeguard service for Durrës beach	625,000	5,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	M, PA	2006	2006	SF	T	
41	G2:O4:PG2:p4: Improvement of the appearance of the city through painting of public façades	2,500,000	20,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	M, CCI, LB	2006	2008	FA	MC, LB	



Project No.	Project Title	Value (leke)	Value (€)*	Financial Contribution								Partners	Start	End	Status†	Targeted Groups	
				Municipality		Communities		Central gov.		Other donors							
				%	Leke	%	Leke	%	Leke	%	Leke						
42	G2:O4:PG3-p1: Organisation and periodic celebration of Festival of the Sea	3,000,000	24,000	0	0	0	0	0	0	0	0	0	0	0	0	0	T, MC
43	G2:O4:PG3-p2: Organisation of a periodic Youth Festival	500,000	4,000	0	0	0	0	0	0	0	0	0	0	0	0	0	P
44	G2:O4:PG3-p3: Organisation of annual Balkan Beach Volleyball Championship	6,250,000	50,000	0	0	0	0	0	0	0	0	0	0	0	0	0	T, LC, LS, BBA
45	G2:O4:PG3-p4: Organisation of live concerts in the beach area	1,000,000	8,000	0	0	0	0	0	0	0	0	0	0	0	0	0	LY, T
46	G2:O5:PG1-p1: Compilation of urban plan to establish an Industrial Park in the municipality	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	LP, PPB
47	G3:O1:PG1-p1: Compilation of comprehensive regulatory urban plan for the municipality	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	MC, LB, PBS
48	G3:O1:PG1-p2: Compilation of regulatory urban plan for the city centre	17,000,000	136,000	76	13,000,000	0	0	24	4,000,000	0	0	0	0	0	0	0	MC, LB, PBS
49	G3:O1:PG1-p3: Undertaking of study for extension of the construction line of the city	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	MC, LCB, LB
50	G3:O1:PG1-p4: Compilation of partial regulatory plan for the Berry/Kallm area	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	LC, LCB, LB
51	G3:O1:PG1-p5: Compilation of regulatory urban plan for the Zdrukthiari-Kimike area	4,200,000	33,600	100	4,200,000	0	0	0	0	0	0	0	0	0	0	0	LC, LCB, LB
52	G3:O1:PG1-p6: Compilation of regulatory urban plan for the Currila-Porto Romano area	6,000,000	48,000	100	6,000,000	0	0	0	0	0	0	0	0	0	0	0	LC, LCB, LB, PBS, TB

Project No.	Project Title	Value (leke)	Value (€)*	Financial Contribution										Partners	Start	End	Status†	Targeted Groups
				Municipality		Communities		Central gov.		Other donors								
				%	Leke	%	Leke	%	Leke	%	Leke							
53	G3:O1:PG1:p7: Compilation of regulatory urban plan for area around the entrance to the city at Durrës Bank	1,200,000	9,600	100	1,200,000	0	0	0	0	0	0	0	0	M, D,LAA, DAC	2006	2008	SF	MC, LB, PBS
54	G3:O1:PG2:p1: Modernisation of municipal tax collection system	25,600,000	204,800	0	0	0	0	0	0	0	0	0	0	M, SI, Bs, M, TAP	2006	2007	SF	MC, LB, MS
55	G3:O2:PG1:p1: Reconstruction of the Appeal Court to Big Bridge road	22,582,000	180,656	0	0	0	0	0	0	0	0	0	0				IS	
56	G3:O2:PG1:p2: Reconstruction of the Catholic Church to SIAC road	27,000,000	216,000	0	0	0	0	0	0	0	0	0	0	M, MT, D, BA				MC, LC, LB
57	G3:O2:PG1:p3: Reconstruction of the new tile enterprise road	25,000,000	200,000	0	0	0	0	0	0	0	0	0	0	M, MT, D, BA				MC, LC, LB
58	G3:O2:PG1:p4: Reconstruction of the old Greenhouse road	20,000,000	160,000	0	0	0	0	0	0	0	0	0	0	M, MT, D, BA				MC, LC, LB
59	G3:O2:PG1:p5: Reconstruction of the King Agron to Trajani road	947,000,000	7,576,000	0	0	0	0	0	0	0	0	0	0	M, MT, D, BA			IS	MC, LC, LB
60	G3:O2:PG1:p6: Reconstruction of the Dajljan Bridge to Plepa road	780,000,000	6,240,000	0	0	0	0	0	0	0	0	0	0	M, MT, D, BA				MC, LC, LB
61	G3:O2:PG1:p7: Reconstruction of the Berryll to Currila to Kallm road	180,000,000	1,440,000	0	0	0	0	0	0	0	0	0	0	M, MT, D, BA			IS	MC, LC, LB
62	G3:O2:PG1:p8: Reconstruction of Adria Road from Dajljani Bridge to the Heroes Museum	66,000,000	528,000	0	0	0	0	0	0	0	0	0	0	M, MT, D, BA			IS	MC, LC, LB
63	G3:O2:PG1:p9: Reconstruction of the road leading from the Social Security Directorate to the Ring Road	11,600,000	92,800	0	0	0	0	0	0	0	0	0	0	M, MT, D, BA	2006	2006	IS	MC, LC, LB
64	G3:O2:PG1:p10: Reconstruction of Enver Sazani Road	3,326,000	26,608	0	0	0	0	0	0	0	0	0	0	M, MT, D, BA	2005	2005		MC, LC, LB



Project No.	Project Title	Value (leke)	Value (€) *	Financial Contribution								Partners	Start	End	Status†	Targeted Groups		
				Municipality		Communities		Central gov.		Other donors								
				%	Leke	%	Leke	%	Leke	%	Leke	%	Leke					
65	G3:02:PG1:p11: Reconstruction of the road leading from the Music School to the Italo-Shqipëria Bank	7,500,000	60,000	0	0	0	0	0	0	0	0	0	0	M, MT, D, BA	2006	2006	IS	MC, LC, LB
66	G3:02:PG1:p12: Reconstruction of the King Monun and R.Jella roads	5,000,000	40,000	0	0	0	0	0	0	0	0	0	0	M, MT, D, BA	2005	2005		MC, LC, LB
67	G3:02:PG1:p13: Reconstruction of Demokracia Road	15,000,000	120,000	0	0	0	0	0	0	0	0	0	0	M, MT, D, BA	2005	2005		MC, LC, LB
68	G3:03:PG1:p1: Construction of sewage treatment plant	1,000,000,000	8,000,000	0	0	0	0	0	0	0	0	0	0	WB, M	2007	2007	SF	MC, T
69	G3:03:PG1:p2: Construction of a landfill to contemporary standards	125,000,000	1,000,000	0	0	0	0	0	0	0	0	0	0	M, WB, D	2005	2007	SF	MC
70	G3:03:PG1:p3: Reconstruction of the surface water drainage system	100,000,000	800,000	0	0	0	0	0	0	0	0	0	0				FA	
71	G3:04:PG1:p1: Undertaking of study on rehabilitation of the physical infrastructure of the education system in the city	0	0	0	0	0	0	0	0	0	0	0	0				SF	
72	G3:04:PG1:p2: Reconstruction of Met Hasa Kindergarten	7,000,000	56,000	0	0	0	0	0	0	0	0	0	0	M, RDE, MES			SF	LCh
73	G3:04:PG1:p3: Reconstruction of O.Laska School	20,000,000	160,000	0	0	0	0	0	0	0	0	0	0	M, MES			FA	P
74	G3:04:PG1:p4: Reconstruction of Bernardina Qeraxhija School	10,000,000	80,000	0	0	0	0	0	0	0	0	0	0	M, MES			SF	P
75	G3:04:PG1:p5: Construction of a school at Currila	8,750,000	70,000	0	0	0	0	0	0	0	0	0	0	MES, M	2005	2006		LCh
76	G3:04:PG2:p1: Installation of public lighting along Tirana Road in Shkozëz	22,000,000	176,000	0	0	0	0	0	0	0	0	0	0	M	2006	2006	SF	C14, BIZ
77	G3:04:PG2:p2: Rehabilitation of public lighting, greenery and pavements along the road from the museum to the hospital	20,000,000	160,000	0	0	0	0	0	0	0	0	0	0	M	2005	2005	IS	MC, LB, M

Project No.	Project Title	Value (leke)	Value (€) *	Financial Contribution												Partners	Start	End	Status†	Targeted Groups					
				Municipality		Communities		Central gov.		Other donors															
				%	Leke	%	Leke	%	Leke	%	Leke														
78	G3:O4:PG2:p3: Rehabilitation of the Taulantia seafront promenade	65,758,015	526,064	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	M, MTA, BA	2005	2005	IS	MC, T, LB	
79	G3:O4:PG3:p1: Installation of a 20kV electricity supply cable for the whole city by 2008	490,000,000	3,920,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	KESH, D, M			SF	MC
80	G3:O4:PG3:p2: Installation of a 20kV electricity supply cable from the 110/35/20kv Shkozet substation to the Ferry terminal	23,000,000	184,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	KESH, D, M			FA	MC, LB
81	G3:O4:PG3:p3: Construction of a 110/20 kV substation and transmission line in Porto Romano	687,500,000	5,500,000	0	0	0	0	100	687,500,000	0	0	0	0	0	0	0	0	0	0	0				SF	
82	G3:O4:PG4:p1: Preparation of a technical project for the installation of street water hydrant facilities	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	M, MTA,			SF	
83	G3:O4:PG4:p2: Construction of a surface water drainage system to prevent erosion of Villa Hill	1,500,000	12,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		2005	2006	SF	L, C, M
84	G4:O1:PG1:p1: Further development of the Urban Archaeology Park	100,000,000	800,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	M, MCYS, ICM, DA, MC, UNESCO, UNDP, UNOPS	2005	2010	SF	MC, T, P
85	G4:O2:PG1:p1: Development of guidelines for the administration of underground artefacts of archaeological, historical and cultural importance	1,000,000	8,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	ICM, IA, UP	2006	2006	SF	M, CB, AAU
86	G4:O2:PG1:p2: Development of a square displaying statues of famous people from the city	50,000,000	400,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	M, MCYS, AGT	2006	2006	SF	MC, T, P
87	G4:O3:PG1:p1: Holding of a week of events to celebrate the city's cultural heritage	5,000,000	40,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	AM, ICM, NGO	Sept. 2005	2005	FA	S9S, MC, T



Project No.	Project Title	Value (leke)	Value (€) *	Financial Contribution								Partners	Start	End	Status†	Targeted Groups				
				Municipality		Communities		Central gov.		Other donors										
				%	Leke	%	Leke	%	Leke	%	Leke									
88	G4:O3:PG1:p2: Organisation of an international symposium entitled 'Durrës and the Adriatico-Ionian Region during Ancient and Medieval Times'	3,000,000	24,000	0	0	0	0	0	0	0	0	0	0	0	0	M, DA, MD	May 2006	2006	SF	H, St, P
89	G4:O3:PG1:p3: Holding of an annual Carnival	500,000	4,000	0	0	0	0	0	0	0	0	0	0	0	0	M, RDE	2006	2006	SF	LY, MC, T
90	G4:O3:PG1:p4: Holding of an annual Gladiators' Day	18,750,000	150,000	0	0	0	0	0	0	0	0	0	0	0	M, IE	Sept. 2006	2007	SF	LY, MC, T	
91	G4:O3:PG1:p5: Compilation and publishing of Encyclopaedia of the City of Durrës	18,750,000	150,000	0	0	0	0	0	0	0	0	0	0	0	M, NGO, D			SF	P, T, H	
92	G5:O1:PG1:p1: Construction of an Arts Gallery	24,000,000	192,000	0	0	0	0	0	0	0	0	0	0	0	M, D	2006	2006	SF	LA, AC	
93	G5:O1:PG1:p2: Construction of a new city library	75,000,000	600,000	0	0	0	0	0	0	0	0	0	0	0	M, UP, UNOPS, D	2006	2007	FA		
94	G5:O1:PG1:p3: Reconstruction of the Palace of Culture	62,500,000	500,000	0	0	0	0	0	0	0	0	0	0	0	M	2005	2006	FA	GA, MC	
95	G5:O1:PG2:p1: Rehabilitation of the city's sports complex	1,250,000	10,000	0	0	0	0	0	0	0	0	0	0	0	M	2006	2007	IS	MC, LY, LS	
96	G5:O1:PG2:p2: Building of water-sports centre	6,000,000	48,000	0	0	0	0	0	0	0	0	0	0	0	M, LB			FA	MC, LS	
97	G5:O1:PG2:p3: Building of 10 five-a-side football pitches	18,750,000	150,000	0	0	0	0	0	0	0	0	0	0	0	M, AFF	2005	2006	FA	P	
98	G5:O2:PG1:p1: Foresting the hills in area between Currila and city	0	0	0	0	0	0	0	0	0	0	0	0	0				SF		
99	G5:O2:PG1:p2: Creation of green park among the city's hills	10,000,000	80,000	0	0	0	0	0	0	0	0	0	0	0	M, LB			SF	MC	
100	G5:O2:PG1:p3: Creation of green spaces in residential areas and in public squares	18,750,000	150,000	0	0	0	0	0	0	0	0	0	0	0	M, D, MC	2006	2007	FA	MC	
101	G5:O2:PG1:p4: Creation of green area in Qemal Mici School	5,000,000	40,000	0	0	0	0	0	0	0	0	0	0	0	M, RDE, Sw			SF	P, Te	
102	G5:O2:PG1:p5: Development of a plant nursery	4,600,000	36,800	0	0	0	0	0	0	0	0	0	0	0	M, MSE, D			SF	MC, TB	

Project No.	Project Title	Value (leke)	Value (€)*	Financial Contribution								Partners	Start	End	Status†	Targeted Groups
				Municipality		Communities		Central gov.		Other donors						
				%	Leke	%	Leke	%	Leke	%	Leke					
103	G5:03:PG1:p1: Preparation of documents required to legalise the informal area of Keneta	0	0	0	0	0	0	0	0	0	0	M, ILA, CoPlan,	2005		SF	LC, LB
104	G5:03:PG1:p2: Compilation of partial regulatory urban plan for the Keneta area	0	0	0	0	0	0	0	0	0	0	M, MTA, CoPlan	2005	2007	SF	LC, LB
105	G5:03:PG2:p1: Inclusion of Keneta within the refuse collection service area	4,400,000	35,200	0	0	0	0	0	0	0	0	M, LC, D	2005	2007	IS	LC
106	G5:03:PG2:p2: Improvement of the main road infrastructure in Keneta	25,000,000	200,000	0	0	0	0	0	0	0	0	0 M, MT	2006	2006	FA	LC, LB
107	G5:03:PG2:p3: Construction of a 9-year school in Keneta	8,750,000	70,000	0	0	0	0	0	0	0	0	MES, M	2006	2006	FA	LCh
108	G5:03:PG2:p4: Installation of an electricity supply system in Keneta	0	0	0	0	0	0	0	0	0	0	M, KESH, LC, D			SF	LC, LB
109	G5:04:PG1:p1: Construction of low rent or low price council houses	200,000,000	1,600,000	0	0	0	0	0	0	0	0	0 M, D			IS	Un
110	G5:04:PG1:p2: Building of 24 apartments for the unsheltered	340,000,000	2,720,000	0	0	0	0	0	0	0	0	0 M, D			SF	Un
111	G5:04:PG1:p3: Transformation of non-functioning public buildings into residences	6,000,000	48,000	0	0	0	0	0	0	0	0	0 M, D			SF	Un
112	G5:05:PG1:p1: Construction of an open centre for street children	0	0	0	0	0	0	0	0	0	0				SF	
113	G5:05:PG1:p2: Construction of a day care centre for abandoned people	0	0	100	0	100	0	100	0	100	0				SF	
	Total	16,413,166,015	131,305,328		74,400,000		0		11,091,500,000		50,000,000					
	Percentage	100.0	100.0		0.5		0.0		74.9		0.3					

*, 1 euro = 125 leke; 1 USD = 100 leke

†, IS, Implementation Started; SF, Funding Sought; FA, Funding Approved



d. Matrix of prioritisation of projects

Economic Development Strategic Plan of Durrës Municipality		Goal					Number of points
		Full integration of the municipality into the region's international transportation systems, favouring the development of the seaport as the main entrance of Corridor VIII	Provision of support for existing businesses and encouragement for start-up SMEs that look promising for the economic development of Durrës	Creation of an environment that enables an integrated and sustainable development of the municipality	Re-evaluation, development and promotion of Durrës' cultural and archaeological heritage, increasing its role in the cultural life of the city and the world as a whole	Creation of an advanced quality of life and security for the whole community of Durrës	
No.	Project	1	2	3	4	5	
92	G5:O1:PG1:p1: Construction of an Arts Gallery	0	3	4	5	4	16
1	G1:O1:PG1:p1: Construction of road from Kimike to Hidrovor	3	4	3	0	5	15
14	G1:O4:PG1:p1: Modernization of Durrës–Rinas Airport–Tirana railway	5	2	4	0	4	15
16	G1:O4:PG1:p3: Provision of railway transport of goods and services from Durrës along Corridor VIII	5	4	4	0	2	15
33	G2:O4:PG1:p1: Regeneration of area near to the amphitheatre with joint contribution of businesses and the general public	0	4	3	4	4	15
39	G2:O4:PG2:p2: Construction of three Tourist Information Centres	0	4	3	4	4	15
60	G3:O2:PG1:p6: Reconstruction of the Dajlan Bridge to Plepa road	2	4	4	0	5	15
61	G3:O2:PG1:p7: Reconstruction of the Berryl to Currila to Kallm road	2	4	4	0	5	15
2	G1:O1:PG1:p2: Construction of road from the hospital to Vrine	4	2	3	0	5	14
3	G1:O1:PG1:p3: Construction of road from the ring road to the motorway overpass at Shkozet	5	2	3	0	4	14
4	G1:O1:PG1:p4: Construction of underpass to facilitate movement of passengers from ferryboat terminal to the train station	5	4	3	0	2	14
5	G1:O2:PG1:p1: Systematisation of transport services area in front of railway station for passengers moving between city and ferry terminal	5	3	2	0	4	14

No.	Project	1	2	3	4	5	Pts.
10	G1:O2:PG2:p2: Construction of new fishing boat harbour	5	4	3	0	2	14
17	G1:O4:PG1:p4: Development within the port of an area bringing railway transportation to the ferry terminal	5	4	3	0	2	14
29	G2:O3:PG3:p3: Establishment of a 'One-Stop-Shop' in Durrës City Hall	0	4	5	0	5	14
62	G3:O2:PG1:p8: Reconstruction of Adria Road from Dajlani Bridge to the Heroes Museum	3	2	4	0	5	14
6	G1:O2:PG1:p2: Rehabilitation up to contemporary standards of the areas behind the quays and increase in the storage capacity for holding containers	5	3	4	0	1	13
9	G1:O2:PG2:p1: Construction of new oil terminal in the port	5	4	3	0	1	13
30	G2:O3:PG3:p4: Creation of a website for promotion of Durrës' potential	0	3	5	2	3	13
80	G3:O4:PG3:p2: Installation of a 20kV electricity supply cable from the 110/35/20kv Shkozë substation to the Ferry terminal	0	4	4	0	5	13
103	G5:O3:PG1:p1: Preparation of documents required to legalise the informal area of Keneta	0	4	4	0	5	13
7	G1:O2:PG1:p3: Construction of container processing terminal	5	4	2	0	1	12
11	G1:O2:PG2:p3: Construction of harbour for small private craft	2	5	4	0	1	12
15	G1:O4:PG1:p2: Construction of railway line from Porto Romano to Sukth	2	1	4	0	5	12
34	G2:O4:PG1:p2: Development of zone providing beach services (showers, stalls, parking, etc.)	0	3	4	0	5	12
36	G2:O4:PG1:p4: Extension of greenery along seashore with the joint contribution of hotels, restaurants and bars	0	5	3	0	4	12
37	G2:O4:PG1:p5: Installation of tourist information signs along the road from Dajlani Bridge to Plepa in cooperation with local businesses	0	3	4	0	5	12
46	G2:O5:PG1:p1: Compilation of urban plan to establish an Industrial Park in the municipality	0	3	4	0	5	12
53	G3:O1:PG1:p7: Compilation of regulatory urban plan for area around the entrance to the city at Durrës Bank	0	3	4	0	5	12
63	G3:O2:PG1:p9: Reconstruction of the road leading from the Social Security Directorate to the Ring Road	0	3	4	0	5	12
76	G3:O4:PG2:p1: Installation of public lighting along Tirana Road in Shkozë	0	4	3	0	5	12



No.	Project	1	2	3	4	5	Pts.
77	G3:O4:PG2:p2: Rehabilitation of public lighting, greenery and pavements along the road from the museum to the hospital	0	3	4	0	5	12
78	G3:O4:PG2:p3: Rehabilitation of the Taulantia seafront promenade	0	3	4	0	5	12
79	G3:O4:PG3:p1: Installation of a 20kV electricity supply cable for the whole city by 2008	0	3	4	0	5	12
81	G3:O4:PG3:p3: Construction of a 110/20 kV substation and transmission line in Porto Romano	0	3	4	0	5	12
84	G4:O1:PG1:p1: Further development of the Urban Archaeology Park	0	2	4	2	4	12
89	G4:O3:PG1:p3: Holding of an annual Carnival	0	4	3	5	0	12
90	G4:O3:PG1:p4: Holding of an annual Gladiators' Day	0	3	4	5	0	12
93	G5:O1:PG1:p2: Construction of a new city library	0	2	4	3	3	12
94	G5:O1:PG1:p3: Reconstruction of the Palace of Culture	0	2	3	4	3	12
95	G5:O1:PG2:p1: Rehabilitation of the city's sports complex	0	3	2	4	3	12
96	G5:O1:PG2:p2: Building of water-sports centre	0	2	3	3	4	12
97	G5:O1:PG2:p3: Building of 10 five-a-side football pitches	0	2	3	3	4	12
99	G5:O2:PG1:p2: Creation of green park among the city's hills	0	4	3	0	5	12
104	G5:O3:PG1:p2: Compilation of partial regulatory urban plan for the Keneta area	0	3	4	0	5	12
105	G5:O3:PG2:p1: Inclusion of Keneta within the refuse collection service area	0	3	4	0	5	12
106	G5:O3:PG2:p2: Improvement of the main road infrastructure in Keneta	0	3	4	0	5	12
109	G5:O4:PG1:p1: Construction of low rent or low price council houses	0	3	4	0	5	12
110	G5:O4:PG1:p2: Building of 24 apartments for the unsheltered	0	3	4	0	5	12
111	G5:O4:PG1:p3: Transformation of non-functioning public buildings into residences	0	3	4	0	5	12
8	G1:O2:PG1:p4: Construction of grain terminal with concessionary rights given to local private businesses	4	5	2	0	0	11
19	G2:O1:PG1:p2: Establishment of a group of representatives from the municipality and business community to facilitate implementation of Local Economic Development Strategy	0	5	5	0	1	11
25	G2:O3:PG1:p2: Development of training programme to bring workforce in line with demands of employers	0	2	4	0	5	11

No.	Project	1	2	3	4	5	Pts.
35	G2:O4:PG1:p3: Increase in greenery of city through an initiative 'One Business One Tree'	0	4	2	0	5	11
38	G2:O4:PG2:p1: Installation of litter bins and portakabin toilets and showers along the 4.3 km road from Dajlani Bridge to Plepa and along the seafront promenade	0	3	4	0	4	11
55	G3:O2:PG1:p1: Reconstruction of the Appeal Court to Big Bridge road	0	2	4	0	5	11
56	G3:O2:PG1:p2: Reconstruction of the Catholic Church to SIAC road	0	2	4	0	5	11
57	G3:O2:PG1:p3: Reconstruction of the new tile enterprise road	0	2	4	0	5	11
58	G3:O2:PG1:p4: Reconstruction of the old Greenhouse road	0	2	4	0	5	11
59	G3:O2:PG1:p5: Reconstruction of the King Agron to Trajani road	0	3	3	0	5	11
67	G3:O2:PG1:p13: Reconstruction of Demokracia Road	0	2	4	0	5	11
69	G3:O3:PG1:p2: Construction of a landfill to contemporary standards	0	2	4	0	5	11
86	G4:O2:PG1:p2: Development of a square displaying statues of famous people from the city	0	1	4	5	1	11
88	G4:O3:PG1:p2: Organisation of an international symposium entitled 'Durrës and the Adriatico-Ionian Region during Ancient and Medieval Times'	0	1	4	5	1	11
98	G5:O2:PG1:p1: Foresting the hills in area between Currila and city	0	2	4	0	5	11
107	G5:O3:PG2:p3: Construction of a 9-year school in Keneta	0	2	4	0	5	11
108	G5:O3:PG2:p4: Installation of an electricity supply system in Keneta	0	2	4	0	5	11
113	G5:O5:PG1:p2: Construction of a day care centre for abandoned people	0	2	4	0	5	11
24	G2:O3:PG1:p1: Conducting of a study on labour market situation in the city	0	2	3	0	5	10
31	G2:O3:PG3:p5: Strengthening of capacities of municipal office for tourism to provide support for development	0	3	5	2	0	10
32	G2:O3:PG4:p1: Construction of a fish market	0	3	2	0	5	10
42	G2:O4:PG3:p1: Organisation and periodic celebration of Festival of the Sea	0	3	4	1	2	10
48	G3:O1:PG1:p2: Compilation of regulatory urban plan for the city centre	0	3	4	0	3	10
52	G3:O1:PG1:p6: Compilation of regulatory urban plan for the Currila-Porto Romano area	0	3	3	0	4	10
64	G3:O2:PG1:p10: Reconstruction of Enver Sazani Road	0	2	3	0	5	10



No.	Project	1	2	3	4	5	Pts.
65	G3:O2:PG1:p11: Reconstruction of the road leading from the Music School to the Italo-Shqiptare Bank	0	2	3	0	5	10
68	G3:O3:PG1:p1: Construction of sewage treatment plant	0	1	4	0	5	10
70	G3:O3:PG1:p3: Reconstruction of the surface water drainage system	0	1	4	0	5	10
71	G3:O4:PG1:p1: Undertaking of study on rehabilitation of the physical infrastructure of the education system in the city	0	1	4	0	5	10
72	G3:O4:PG1:p2: Reconstruction of Met Hasa Kindergarten	0	1	4	0	5	10
73	G3:O4:PG1:p3: Reconstruction of O.Laska School	0	1	4	0	5	10
74	G3:O4:PG1:p4: Reconstruction of Bernardina Qeraxhija School	0	1	4	0	5	10
75	G3:O4:PG1:p5: Construction of a school at Currila	0	1	4	0	5	10
87	G4:O3:PG1:p1: Holding of a week of events to celebrate the city's cultural heritage	0	1	3	5	1	10
91	G4:O3:PG1:p5: Compilation and publishing of Encyclopaedia of the City of Durrës	0	3	2	5	0	10
102	G5:O2:PG1:p5: Development of a plant nursery	0	2	3	0	5	10
112	G5:O5:PG1:p1: Construction of an open centre for street children	0	2	3	0	5	10
41	G2:O4:PG2:p4: Improvement of the appearance of the city through painting of public façades	0	2	3	0	4	9
44	G2:O4:PG3:p3: Organisation of annual Balkan Beach Volleyball Championship	0	3	4	0	2	9
45	G2:O4:PG3:p4: Organisation of live concerts in the beach area	0	3	4	0	2	9
47	G3:O1:PG1:p1: Compilation of comprehensive regulatory urban plan for the municipality	0	2	4	0	3	9
49	G3:O1:PG1:p3: Undertaking of study for extension of the construction line of the city	0	3	4	0	2	9
50	G3:O1:PG1:p4: Compilation of partial regulatory plan for the Berryl–Kallm area	0	3	4	0	2	9
51	G3:O1:PG1:p5: Compilation of regulatory urban plan for the Zdrukhtari–Kimike area	0	3	3	0	3	9
54	G3:O1:PG2:p1: Modernisation of municipal tax collection system	0	3	4	0	2	9
66	G3:O2:PG1:p12: Reconstruction of the King Monun and R.Jella roads	0	2	3	0	4	9

No.	Project	1	2	3	4	5	Pts.
82	G3:O4:PG4:p1: Preparation of a technical project for the installation of street water hydrant facilities	0	2	3	0	4	9
83	G3:O4:PG4:p2: Construction of a surface water drainage system to prevent erosion of Villa Hill	0	2	3	0	4	9
85	G4:O2:PG1:p1: Development of guidelines for the administration of underground artefacts of archaeological, historical and cultural importance	0	1	3	5	0	9
100	G5:O2:PG1:p3: Creation of green spaces in residential areas and in public squares	0	2	3	0	4	9
12	G1:O3:PG1:p1: Involvement of local businesses in privatization of the remaining loading–unloading services in the port	2	5	1	0	0	8
13	G1:O3:PG1:p2: Involvement of local businesses in privatization of mechanical engineering services available in the port	2	5	1	0	0	8
18	G2:O1:PG1:p1: Establishment of a Business Council	0	5	3	0	0	8
21	G2:O2:PG1:p1: Creation of network of local TV channels among cities of Adriatic and Ionian Seas and among those along Corridor VIII	0	3	3	2	0	8
28	G2:O3:PG3:p2: Development by Office of Development of database of local businesses and potential sites and facilities where new businesses might locate	0	4	4	0	0	8
26	G2:O3:PG2:p1: Running of a technical and legal assistance programme for SMEs operating inside the Port District	0	5	2	0	0	7
20	G2:O1:PG2:p1: Establish a business incubator to encourage and support SME start ups	0	5	1	0	0	6
22	G2:O2:PG2:p1: Promotion of export companies in the Chambers of Commerce of cities on Adriatic and Ionian Seas and in those along Corridor VIII	0	4	2	0	0	6
23	G2:O2:PG2:p2: Construction of centre to host business fairs in Durrës	0	4	2	0	0	6
40	G2:O4:PG2:p3: Installation of a lifeguard service for Durrës beach	0	1	2	0	3	6
43	G2:O4:PG3:p2: Organisation of a periodic Youth Festival	0	1	3	0	2	6
101	G5:O2:PG1:p4: Creation of green area in Qemal Mici School	0	1	3	0	2	6
27	G2:O3:PG3:p1: Increase in capacities of municipal local economic development department to provide support for local businesses	0	0	5	0	0	5



e. **Project fiches**

<i>No. 3</i>	Project G1:O1:PG1:p3: Construction of road from the ring road to the motorway overpass at Shkozet	Type of programme G1:O1:PG1: Improvement of infrastructure of road network connecting the port with the city		
<p>Brief description of project</p> <p>The road from the ring road to the motorway flyover at Shkozet is between 1.5 and 2 km long and more than 10 m wide. It is an important road, feeding traffic to and from the beach and the motorway and from the motorway to the main road to Porto Romano, and is heavily loaded, particularly in summer. This project aims to improve this road to serve commuters, local communities, businesses and tourists.</p> <p>The project will improve the road surface with asphalt and install pavements, lighting and greenery.</p>				
<p>Expected results</p> <p>Eased traffic flow into the city and on to Porto-Romano Improved access to oil and gas refinery Eased traffic flow for tourists and businesses</p>		<p>Targeted groups</p> <p>Municipal community Local business community National business community Tourists</p>		
<p>Possible actors</p> <p>Ministry of Transport Municipality Local business community</p>		<p>Possible contributors to the project</p> <p>Private design studio Municipal Design Office</p>		
<p>Pre-conditions</p> <p>Support from the community</p>		<p>Risk factors</p> <p>Project to be implemented appropriately as road passes across swampy ground</p>		
<p>Estimated expenses</p> <table border="1" style="width: 100%;"> <tr> <td>Total</td> <td style="text-align: right;">20,000,000 leke</td> </tr> </table>			Total	20,000,000 leke
Total	20,000,000 leke			
<p>Implementation period</p> <p>Year 2008</p>		<p>Impact period</p> <p>2008 and beyond</p>		

No. 5	Project G1:O2:PG1:p1: Systematisation of transport services area in front of railway station for passengers moving between city and ferry terminal	Type of programme G1:O2:PG1: Assurance of qualitative movement of passengers and goods at Durrës port in conformity with EU standards
<p>Brief description of project</p> <p>The situation in front of the railway station at Durrës port is often chaotic and very dangerous for pedestrians. This project aims to systematise this situation, facilitating the movement of both traffic and passengers.</p> <p>In particular the project will build a road from the entrance to the city direct to the square at the ferry terminal.</p> <p>This project will lead to the development of a fuller range of services for the community, given the knock on effects of such a project and the development of a chain of services.</p>		
<p>Expected results</p> <p>Easing of traffic flow Development of aesthetic and functional entrance to city</p>		<p>Targeted groups</p> <p>Vehicle drivers Municipality community Durrës visitors</p>
<p>Possible actors</p> <p>Municipality Specialists in various areas</p>		<p>Possible contributors to the project</p> <p>Municipality Town planners</p>
<p>Pre-conditions</p> <p>Support from the community</p>		<p>Risk factors</p> <p>Lack of funds</p>
<p>Estimated expenses</p> <p>Total 1,250,000 leke</p>		
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>Year 2007</p>		<p>Impact period</p> <p>After 2007</p>



No. 14	Project G1:O4:PG1:p1: Modernisation of Durrës–Rinas Airport–Tirana railway	Type of programme G1:O4:PG1: Increase in number of railway services
<p>Brief description of project</p> <p>The Albanian Government has allocated funds amounting to 66 million euros and 12 million USD through which to modernise the Golem to Durrës to Tirana railway and the building of another line to Mother Teresa Rinas Airport.</p> <p>The modernisation of the Golem–Durrës–Tirana railway line will require the installation of a signalling system and an up-to-date interconnection system, reconstruction of the railway stations, buildings, arrival and departure halls and gates, as well as roofing of the stations.</p> <p>The building of the line to Rinas Airport will include a connection through Kashari, some 8.5 km in length and the roofing of the station at Rinas.</p> <p>However, the expenses of this project will not fully modernise the existing railway infrastructure, the costs of which are estimated to be 158.4 million euros.</p>		
<p>Expected results</p> <p>Increased number of passengers Fast and comfortable journey Modern facilities installed in stations</p>		<p>Targeted groups</p> <p>Whole community Railways Local community Business community</p>
<p>Possible actors</p> <p>Albanian Railways Municipality Ministry of Transport</p>		<p>Possible contributors to the project</p> <p>Central government General Electric</p>
<p>Pre-conditions</p> <p>Preparation of project, including preliminary estimates</p>		<p>Risk factors</p> <p>High cost of investment</p>
<p>Estimated expenses</p> <p>Total</p>		<p>9,500,000,000 leke</p>
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>Not yet determined</p>		<p>Impact period</p> <p>After modernisation</p>

No. 16	Project G1:O4:PG1:p3: Provision of railway transport of goods and services from Durrës along Corridor VIII	Type of programme G1:O4:PG1: Increase in number of railway services
<p>Brief description of project</p> <p>Corridor VIII is the transport corridor that connects the seaport of Durrës with that of Varnas in Bulgaria. The railway along this corridor will use the existing railway from Durrës to Elbasan to Prenjas and on to Lin from where a branch line of some 2.8 km in length is required to be built to reach the border with Macedonia. The railway along Corridor VIII will have a total length of 914 km. Of this total some 792 km already exist, with another 122 km remaining to be built, including the above-mentioned 2.8 km in Albania, as well as 1.2 km in Bulgaria and 118 in Macedonia, 65 km of which to Albania and 53 km to Bulgaria.</p> <p>Currently, work is in progress in Macedonia on the line to Bulgaria and about 30% of this is finished. As far as the extension in Albania is concerned, an initial study has been carried out. This project is aimed at completing the work required on Albanian territory.</p>		
<p>Expected results</p> <p>International transport of people and goods Another border crossing point for Albania's international railway transport system</p>		<p>Targeted groups</p> <p>Albanian Railways Local business community National business community</p>
<p>Possible actors</p> <p>Railways Directory Ministry of Transport Municipality</p>		<p>Possible contributors to the project</p> <p>Nothing concrete yet</p>
<p>Pre-conditions</p> <p>Implementation of Bulgarian-Macedonian connection Project for Macedonia-Albania connection</p>		<p>Risk factors</p> <p>Lack of financing sources</p>
<p>Estimated expenses</p> <p>Total 650,000,000 leke</p>		
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>Year 2007</p>		<p>Impact period</p> <p>After 2007</p>



No. 24	Project: G2:O3:PG1:p1: Conducting of a study on labour market situation in the city	Type of programme G2:O3:PG1: Qualification and training of workforce to match labour market demands
<p>Brief description of project</p> <p>Durrës Regional Employment Office possesses data on the district labour market. This project aims to undertake a more specific study, that of the market in the Municipality alone. It will also prepare a bulletin providing information on the local market, including a map that outlines the range and needs of employers.</p> <p>The above-mentioned district study will provide the basis for this more specific analysis, which will target long- and short-term forecasts, and assist the resolving of the more immediate problems of the market.</p>		
<p>Expected results</p> <p>Short- and long-term forecasts of the labour market Publication of bulletin on labour market including map of employers</p>		<p>Targeted groups</p> <p>Employers of Durrës Jobseekers of Durrës</p>
<p>Possible actors</p> <p>Regional Directorate of Employment Municipality Institute of Social Insurance Regional Directorate of Tax & Duties</p>		<p>Possible contributors to the project</p> <p>Municipality</p>
<p>Pre-conditions</p> <p>Institutionalisation of cooperation agreements between institutions</p>		<p>Risk factors</p> <p>Lack of financing Annulment of agreement</p>
<p>Estimated expenses</p> <p>Total</p>		750,000 leke
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>2005–2006</p>		<p>Impact period</p> <p>2006 and beyond</p>

No. 25	Project G2:O3:PG1:p2: Development of training programme to bring workforce in line with demands of employers	Type of programme G2:O3:PG1: Qualification and training of workforce to match labour market demands
<p>Brief description of project</p> <p>In Durrës, there are some 4,740 unemployed jobseekers registered in the Municipality, 40% of whom are without any professional training. There is an expressed interest among these people to develop their training needs, especially in areas of catering, hairdressing and tailoring. This project aims at providing training courses to help jobseekers find employment and take them off welfare assistance.</p> <p>This project aims to offer professional training to 50 jobseekers in tailoring and hairdressing and 30 jobseekers in catering and tourism.</p>		
<p>Expected results</p> <p>Reduced unemployment Increased training for jobseekers Improved quality of tailoring, catering, hairdressing and tourism Orientation of jobseekers in labour market</p>		<p>Targeted groups</p> <p>Jobseekers of Durrës Employers of Durrës</p>
<p>Possible actors</p> <p>Municipality Regional Directorate of Employment CPT Private CPT</p>		<p>Possible contributors to the project</p> <p>Various donors</p>
<p>Pre-conditions</p> <p>Institutionalisation of cooperation agreements among contributing institutions</p>		<p>Risk factors</p> <p>Lack of financing Annulment of agreement</p>
<p>Estimated expenses</p> <p>Total 5,400,000 leke</p>		
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>First six months of 2007</p>		<p>Impact period</p> <p>2007–2008</p>



No. 27	Project G2:O3:PG3:p1: Increase in capacities of municipal local economic development department to provide support for local businesses	Type of programme G2:O3:PG3: Strengthening of capacities of city administration to support businesses
Brief description of project This project aims at providing for employees of the Department of Development advanced training from NGOs, both domestic and foreign, specialising in the field of business, including field trips to study the experience and successful achievements in other countries. Five-day training sessions, held every month for a year, and two study trips abroad will be provided. Through this project, it is expected that the department will develop a policy that will guide the municipality towards creating a better environment for business.		
Expected results Increased capacities of civil servants Development of policies to serve businesses better Better climate created for cooperation between municipality and businesses		Targeted groups Employees in Department of Development Municipality
Possible actors Municipality Swiss Contact Specialised NGOs Chamber of Commerce and Industry		Possible contributors to the project Swiss Contact Albanian NGOs
Pre-conditions Identifying detailed needs and determining objectives		Risk factors Lack of technical assistance provided by NGOs
Estimated expenses Total		1,875,000 leke
Contact person for project Municipality		
Implementation period 2006–2007		Impact period 2007 and beyond

No. 28	Project G2:O3:PG3:p2: Development by Office of Development of database of local businesses and potential sites and facilities where new businesses might locate	Type of programme G2:O3:PG3: Strengthening of capacities of city administration to support businesses
Brief description of project The Municipality has to lead business development by creating better investment opportunities for all businesses, but particularly those having difficulty in starting up. Provision of a database containing the location and nature of businesses would assist these new businesses.		
Expected results Database created to support and encourage new businesses		Targeted groups Local business community Potential businesses, especially SMEs
Possible actors Municipal Directorate of Development Municipal Department of Tax and Duties PUM programme NGOs working with SMEs		Possible contributors to the project Municipality Businesses NGOs
Pre-conditions Existence of map of location of businesses		Risk factors Inconsistent or inaccurate data
Estimated expenses Total		625,000 leke
Contact person for project Municipality		
Implementation period March–September 2006		Impact period January 2007 and beyond



No. 31	Project G2:O3:PG3:p5: Strengthening of capacities of municipal office for tourism to provide support for development	Type of programme G2:O3:PG3: Strengthening of capacities of city administration to support businesses
Brief description of project Development of tourism is a priority for the economic development of the city. A great number of businesses have oriented their activity towards tourism. The Municipality, through its office of tourism, must support and encourage these businesses. Therefore, municipal staff need continuous training, while the tourism office has to be equipped with better infrastructure, including a telephone, internet, computers, projector, other digital technology, etc., as well as installation of specific programmes that help promote tourism and organise tourism fairs.		
Expected results Office furnished with required equipment Increased staff capabilities Closer cooperation with tour operators More support for tour operators Enhanced promotion of tourism		Targeted groups Tourism operators Tourism businesses
Possible actors Municipality Chamber of Commerce and Industry Association of Hotels and Restaurants Travel Agencies		Possible contributors to the project Tourism businesses Municipality
Pre-conditions Introductory meetings with tourism businesses Arrangements with businesses to equip office of tourism		Risk factors Lack of electronic infrastructure in office
Estimated expenses		
Total		625,000 leke
Contact person for project Municipality		
Implementation period January–June 2006		Impact period Continuing, at least for 2006–2008

No. 32	Project G2:O3:PG4:p1: Construction of a fish market	Type of programme G2:O3:PG4: Increase in number of sites where businesses can locate
Brief description of project		
<p>This project aims at the reconstruction of an existing building, the ex-Dairy and Meat Processing factory in the suburbs of Durrës. The new building will comprise a surface area of about 1,600 m², including the premises on the second floor above the fish market.</p> <p>The project will also install all the necessary equipment for processing and selling fish.</p>		
Expected results		Targeted groups
<p>Increased quality of fish products sold on market</p> <p>Increased production</p> <p>Increased range of products</p>		<p>Municipal community</p> <p>Small businesses</p>
Possible actors		Possible contributors to the project
<p>Ministry of Food and Agriculture</p> <p>Municipality</p>		<p>Municipality</p> <p>Donors</p>
Pre-conditions		Risk factors
<p>Infrastructure exists on site</p>		<p>Lack of support from local and business communities</p>
Estimated expenses		
Total		4,375,000 leke
Implementation period		Impact period
<p>2006–2007</p>		<p>Beyond 2006</p>



<p>No. 34</p>	<p>Project G2:O4:PG1:p2: Development of zone providing beach services (showers, stalls, parking, etc.)</p>	<p>Type of programme G2:O4:PG1: Development of physical infrastructure and improvement of public services in, and with the support of, tourism businesses while consolidating public private partnerships</p>
<p>Brief description of project This project aims at developing a zone near the beach for provision of beach services, including showers, parking places and stalls. The market place will be some 1,000–1,500 m² in size and will include stalls selling domestic and industrial goods and will have appropriate storage and facilities on site. Part of the project will be to select locations for installation of toilets and showers along the promenade.</p>		
<p>Expected results Increased quality of service provision for summer tourists and residents</p>		<p>Targeted groups Tourists Community of local businesses</p>
<p>Possible actors Municipality Local business community</p>		<p>Possible contributors to the project Municipality Local businesses Financial sources</p>
<p>Pre-conditions Building of necessary infrastructure Clean environment to be maintained</p>		<p>Risk factors Lack of cooperation among actors</p>
<p>Estimated expenses Total 625,000 leke</p>		
<p>Implementation period Year 2006</p>		<p>Impact period 2006 and beyond</p>

No. 36	Project G2:O4:PG1:p4: Extension of greenery along seashore with the joint contribution of hotels, restaurants and bars	Type of programme G2:O4:PG1: Development of physical infrastructure and improvement of public services in, and with the support of, tourism businesses while consolidating public private partnerships
<p>Brief description of project</p> <p>This project has a number of specific targets, with the overall aim of increasing the amount of green areas located in the city. The project will be undertaken in collaboration with local businesses. Specifically it will:</p> <ul style="list-style-type: none"> Create a garden alongside the road from the Police Station to the railway and beach; Create a garden at the Apollonia Centre; Create green spaces around Plepa and Dajlani Bridge. 		
<p>Expected results</p> <p>Additional green spaces created in city Better conditions provided for tourists Better conditions provided for local residents and businesses</p>		<p>Targeted groups</p> <p>Tourists Local business community</p>
<p>Possible actors</p> <p>Municipality Local business community Donors</p>		<p>Possible contributors to the project</p> <p>Municipality Local businesses Donors</p>
<p>Pre-conditions</p> <p>Support from businesses and community</p>		<p>Risk factors</p> <p>Lack of funding</p>
<p>Estimated expenses</p> <p>Total</p>		<p>12,500,000 leke</p>
<p>Implementation period</p> <p>February 2006</p>		<p>Impact period</p> <p>March 2006 and beyond</p>



No. 37	Project G2:O4:PG1:p5: Installation of tourist information signs along the road from Dajlani Bridge to Plepa in cooperation with local businesses	Type of programme G2:O4:PG1: Development of physical infrastructure and improvement of public services in, and with the support of, tourism businesses while consolidating public private partnerships
Brief description of project <p>This project aims to improve the city's overall infrastructure in providing services to the community, businesses and tourists visiting Durrës. Specifically it aims at the installation of an efficient road traffic sign system, which will assist all drivers in and around the city. Initially, the project will determine the number of signposts required and subsequently install an appropriate signalling system.</p> <p>The road signs will indicate clearly point of entry to the city, the type of road, A-road, B-road, Motorway, etc. and places for parking.</p> <p>On implementation of this project there will be improved traffic flow in and around the city and a more effective infrastructure provided for tourists.</p>		
Expected results Regulated flow of vehicles Easy understanding of information for drivers		Targeted groups Tourists Local business community
Possible actors Municipality Local business community		Possible contributors to the project Municipality Local businesses
Pre-conditions Provision of necessary infrastructure		Risk factors Lack of funding
Estimated expenses Total		25,000,000 leke
Implementation period Year 2006		Impact period On project implementation and beyond

No. 38	Project G2:O4:PG2:p1: Installation of litter bins and portakabin toilets and showers along the 4.3 km road from Dajlani Bridge to Plepa and along the seafront promenade	Type of programme G2:O4:PG2: Improvement to EU standards of quality of public services
Brief description of project This project will place large rubbish bins along the main road from Dajlani Bridge to Plepa and along the secondary road from Apollonia to Iliria in the beach area. It will also place litter bins along the whole seafront promenade, while better to provide for the needs and services of tourists it has also been planned to place portakabin toilets and showers in the zone from Dajlani Bridge to Iliria.		
Expected results Creation of good conditions for tourists in the beach area	Targeted groups Beach tourists Local community Local businesses	
Possible actors Municipality Beach business community Donors	Possible contributors to the project Municipality Local businesses Donors	
Pre-conditions Financing of the project	Risk factors Lack of funding	
Estimated expenses Total 14,750,000 leke		
Contact person for project Municipality		
Implementation period January–April 2006	Impact period May 2006 and beyond	



No. 40	Project G2:O4:PG2:p3: Installation of a lifeguard service for Durrës beach	Type of programme G2:O4:PG2: Improvement to EU standards in quality of public services
Brief description of project Durrës is a major tourist destination for Albanians and Kosovars and enjoys a great number of visitors throughout the summer. To fulfil their needs and requirements for services of high standards, this project aims to install four observation towers along Durrës beach, from Dajlani Bridge to Iliria. In addition, essential lifeboats and life-saving equipment, together with appropriate infrastructure, such as an office, loudspeakers, signs reporting conditions for swimming, sailing, etc., will be installed.		
Expected results Prevent accidents among holidaymakers Increased safety for holidaymakers		Targeted groups Tourists
Possible actors Municipality Naval and Port Authority of Durrës		Possible contributors to the project Municipality Businesses
Pre-conditions Plan prepared Location of toilets and showers determined		Risk factors Insufficient budget
Estimated expenses Total		625,000 leke
Contact person for project Municipality		
Implementation period Year 2006		Impact period 2006–2007

No. 41	Project G2:O4:PG2:p4: Improvement of the appearance of the city through painting of public façades	Type of programme G2:O4:PG2: Improvement to EU standards of quality of public services
Brief description of project This project aims to improve the appearance of the city, to the benefit of all residents and visitors. The outcome will be a city that is more attractive to tourists with increased numbers of visitors.		
Expected results Improved aesthetic appearance of the city Improved environment for residents and visitors	Targeted groups Municipal community Local business community	
Possible actors Municipality Chamber of Commerce and Industry Local business community	Possible contributors to the project Municipality	
Pre-conditions Preparatory work to façades undertaken prior to painting	Risk factors Lack of financing	
Estimated expenses Total		
2,500,000 leke		Impact period Immediately on implementation
Implementation period Years 2006–2008		



No. 42	Project G2:O4:PG3:p1: Organisation and periodic celebration of Festival of the Sea	Type of programme G2:O4:PG3: Extension of tourist season through prolonged calendar of cultural and artistic events
<p>Brief description of project</p> <p>The Festival of the Sea has been held in Durrës for many years, on the 21st of June, and has become a tradition for the city. This festival also coincides with the opening of the tourist season. On this day, large open air concerts are held in the beach area and along the promenade in the city. The activities are supported by the city's Cultural Centre with participation of artists from the area and from across the country.</p> <p>In the Festival of Sea, emphasis is laid on participation of local school children, as well as the rest of the community.</p>		
<p>Expected results</p> <p>Increased number of beach tourists Festive atmosphere enhanced for tourist season</p>		<p>Targeted groups</p> <p>Tourists Whole community Businesses</p>
<p>Possible actors</p> <p>Municipality Cultural Centre Tourist agencies</p>		<p>Possible contributors to the project</p> <p>Municipality Tourism businesses</p>
<p>Pre-conditions</p> <p>Location of concerts determined Confirmed participation of invited artists</p>		<p>Risk factors</p> <p>Insufficient budget</p>
<p>Estimated expenses</p> <p>Total 3,000,000 leke</p>		
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>21st June 2006</p>		<p>Impact period</p> <p>Throughout whole summer</p>

No. 43	Project G2:O4:PG3:p2: Organisation of a periodic Youth Festival	Type of programme G2:O4:PG3: Extension of tourist season through prolonged calendar of cultural and artistic events
Brief description of project		
<p>This activity will be organised for and by various school children and students who have a particular talent, such as in singing, ballet, acting, mimicry, comedy, etc.</p> <p>This project has been designed in order for the young people of the city to not only express their talent but also spend some of their spare time in healthy, creative activities. Prizes will be awarded and as a result of the festival, new talent will be identified.</p>		
Expected results		Targeted groups
Artistic and creative talents of young people stimulated New talents identified Involving children in healthy activity		Local school children
Possible actors		Possible contributors to the project
Municipality Directorate of Education Cultural Centre		Municipality Various donors
Pre-conditions		Risk factors
Theatre determined for activities to take place Compilation of list of participants		Insufficient budget
Estimated expenses		
Total		500,000 leke
Contact person for project		
Municipality		
Implementation period		Impact period
Years 2006–2007		2006–2007



No. 44	Project G2:O4:PG3:p3: Organisation of annual Balkan Beach Volleyball Championship	Type of programme G2:O4:PG3: Extension of tourist season through prolonged calendar of cultural and artistic events
<p>Brief description of project</p> <p>The holding of an annual summer Balkan Beach Volleyball Championship is important for the city of Durrës because it will have an impact on the development of tourism through providing an additional attraction of special interest. Bearing in mind that Durrës is a tourist destination and enjoys a large number of local and foreign visitors and tourists in the summer, this activity would help attract more people to come to the city and its beaches.</p> <p>This project plans to supply and install where necessary:</p> <ul style="list-style-type: none"> Portable spectator stands on three sides of the pitch, each comprising 8 rows; Posts, nets, tape, balls and referee's chair; Changing rooms for referees and players, women and men. 		
<p>Expected results</p> <ul style="list-style-type: none"> Support for SMEs Further development of tourism Increased revenues for businesses and municipality 		<p>Targeted groups</p> <ul style="list-style-type: none"> Tourists Local community Local business community Sports people of Durrës Volleyball teams in the Balkans
<p>Possible actors</p> <ul style="list-style-type: none"> Municipality Durrës Sports Club Durrës Volleyball Federation Business community 		<p>Possible contributors to the project</p> <ul style="list-style-type: none"> Donors Businesses Municipality Durrës Sports Club Durrës Volleyball Federation
<p>Pre-conditions</p> <ul style="list-style-type: none"> Determining of location for competition 		<p>Risk factors</p> <ul style="list-style-type: none"> Lack of funding
<p>Estimated expenses</p> <p>Total</p>		<p>6,250,000 leke</p>
<p>Contact person for project</p> <ul style="list-style-type: none"> Municipality 		
<p>Implementation period</p> <ul style="list-style-type: none"> May 2006 		<p>Impact period</p> <ul style="list-style-type: none"> June–September 2006

No. 45	Project G2:O4:PG3:p4: Organisation of live concerts in the beach area	Type of programme G2:O4:PG3: Extension of tourist season through prolonged calendar of cultural and artistic events
Brief description of project Durrës is a tourist city and every year welcomes hundreds of thousands of local and foreign tourists. The holding of cultural and artistic activities in the city and particularly in the beach area will help further entertain holidaymakers and make their stay even more enjoyable. In addition, these activities will provide entertainment for the city's young people, and further stimulate the local economy.		
Expected results Increased number of tourists Satisfied holidaymakers Inclusion of young people Stimulation of young people		Targeted groups Youth Tourists Visitors
Possible actors Municipality Teuta Sports Club A.Moisiu Cultural Centre Children's Centre Local NGOs		Possible contributors to the project Municipality Teuta Sports Club Donors, e.g. Pepsi-Cola Local businesses
Pre-conditions Determining of location for concerts Preparation of list of participants		Risk factors Insufficient funding Weather conditions
Estimated expenses		
Total		1,000,000 leke
Contact person for project Municipality		
Implementation period May 2006		Impact period June–August 2006



No. 54	Project G3:O1:PG2:p1 Modernisation of municipal tax collection system	Type of programme G3:O1:PG2: Increase in financial capacities of municipality to support economic development
<p>Brief description of project</p> <p>This project aims at the modernisation of the municipal system of tax collection. The municipality collects taxes from a wide range of taxpayers. Through this it aims to support the local business community as well as the citizens of the city through provision of better services from its staff.</p> <p>Implementation of this project will require technical assistance from foreign programmes operating in Albania.</p>		
<p>Expected results</p> <p>Increased revenues Increased investments</p>		<p>Targeted groups</p> <p>Municipal community Local business community Staff of municipality</p>
<p>Possible actors</p> <p>Municipality State institutions Banks Civil status offices Technical assistance programmes</p>		<p>Possible contributors to the project</p> <p>Municipality Central government State institutions Foreign programmes</p>
<p>Pre-conditions</p> <p>Availability of all actors Infrastructure, human resources available Enforcement maintained</p>		<p>Risk factors</p> <p>Lack of funding</p>
<p>Estimated expenses</p> <p>Total</p>		<p>25,600,000 leke</p>
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>Years 2006–2007</p>		<p>Impact period</p> <p>2007 and beyond</p>

No. 56	Project G3:O2:PG1:p2: Reconstruction of the Catholic Church to SIAC road	Type of programme G3:O2:PG1: Rehabilitation of roads that affect the development of the city
Brief description of project The implementation of this project consists of the rehabilitation of one of the main roads in the city. Repairing this road is of high priority with regard to the economic development of Durrës. The road passes through an area with a large population size and its rehabilitation would enable the linking of the area with other parts of the city via a road along which traffic and pedestrian flow would be eased.		
Expected results Better standard of living for local residents Eased traffic flow Increased number of roads in the city with good surfaces Creation of new businesses in the city Area linked with rest of city		Targeted groups Municipal community Local community Local business community
Possible actors Municipality Ministry of Territorial Regulation and Tourism Donors Business associations		Possible contributors to the project Municipality Ministry of Territorial Regulation and Tourism
Pre-conditions Progressive increase in Municipal revenues Support of community for project		Risk factors Insufficient funds to cover total cost of project
Estimated expenses Total		27,000,000 leke
Implementation period 2006–2007		Impact period 2007 and beyond



No. 57	Project G3:O2:PG1:p3: Reconstruction of the new tile enterprise road	Type of programme G3:O2:PG1: Rehabilitation of roads that affect the development of the city
Brief description of project This project aims at a large improvement to the infrastructure of the area around the tile enterprise, which has become heavily populated. A technical project for the required works has been compiled by the Municipality and the plans anticipate pavements, green areas, street lighting, mains water and sewage systems and drains being installed.		
Expected results Better standard of living for local residents Eased traffic flow Increased number of roads in the city with good surfaces Creation of new businesses in the city Area linked with rest of city		Targeted groups Municipal community Local community Local business community
Possible actors Municipality Ministry of Territorial Regulation and Tourism Donors Business associations		Possible contributors to the project Municipality Ministry of Territorial Regulation and Tourism
Pre-conditions Progressive increase in Municipal revenues Support of community for project		Risk factors Insufficient funds to cover total cost of project
Estimated expenses Total		25,000,000 leke
Implementation period 2007–2008		Impact period 2008 and beyond

No. 58	Project G3:O2:PG1:p4: Reconstruction of the old Greenhouse road	Type of programme G3:O2:PG1: Rehabilitation of roads that affect the development of the city
Brief description of project The road in and around old Greenhouse zone of the city forms a link between the Shkozë area of Durrës and the highway. This project will provide impetus to the development of this whole area, and implementation of the project will assist a smooth integration of new residents of Durrës. The road will be of contemporary standards with installation of street lights, green areas, pavements, mains water and sewage systems, as well as a drainage system.		
Expected results Better standard of living for local residents Eased traffic flow Increased number of roads in the city with good surfaces Creation of new businesses in the city Area linked with rest of city		Targeted groups Municipal community Local community Local business community
Possible actors Municipality Ministry of Territorial Regulation and Tourism Donors Business associations		Possible contributors to the project Municipality Ministry of Territorial Regulation and Tourism
Pre-conditions Progressive increase in Municipal revenues Support of community for project		Risk factors Insufficient funds to cover total cost of project
Estimated expenses Total		20,000,000 leke
Implementation period 2005–2006		Impact period 2006 and beyond



No. 59	Project G3:O2:PG1:p5: Reconstruction of the King Agron to Trajani road	Type of programme G3:O2:PG1: Rehabilitation of roads that affect the development of the city
Brief description of project This project foresees the linking of the main road segments of the city of Durrës. Implementation of this project will radically improve the area's infrastructure and create better living conditions for its many residents. The project will help keep the whole area clean, and help keep the other nearby reconstructed roads in good condition.		
Expected results Better standard of living for local residents Eased traffic flow Increased number of roads in the city with good surfaces Creation of new businesses in the city Area linked with rest of city		Targeted groups Municipal community Local community Local business community
Possible actors Municipality Ministry of Territorial Regulation and Tourism Donors Business associations		Possible contributors to the project Municipality Ministry of Territorial Regulation and Tourism
Pre-conditions Progressive increase in municipal revenues Support of community for project		Risk factors Insufficient funds to cover total cost of project
Estimated expenses Total		947,000,000 leke
Implementation period 2005–2006		Impact period 2006 and beyond

No. 61	Project G3:O2:PG1:p7: Reconstruction of the Berryl to Currila to Kallm road	Type of programme G3:O2:PG1: Rehabilitation of roads that affect the development of the city
Brief description of project This is a road that runs alongside an area with excellent perspective from the point of view of tourism development. It is about 4 km long and ranges in width from 9 to 15 m. This project aims at the reconstruction of this road with pavements, street lighting and green areas installed alongside. The reconstruction of this road is imperative from the point of view of an orderly development of this part of the coastline.		
Expected results Improved quality of life for residents of the area Establishment of new businesses in the area Establishment of modern road infrastructure Enhanced road safety as a result of resurfacing and installation of street lighting		Targeted groups Municipal community Local community Local business community
Possible actors Municipality Ministry of Public Works Donors Business associations		Possible contributors to the project Municipality Ministry of Public Works
Pre-conditions Progressive increase in municipal revenues Support of community for project		Risk factors Insufficient funds to cover total cost of project
Estimated expenses Total		180,000,000 leke
Implementation period 2005–2007		Impact period 2007 and beyond



No. 62	Project G3:O2:PG1:p8: Reconstruction of Adria Road, from Dajlani Bridge to the Heroes Museum	Type of programme G3:O2:PG1: Rehabilitation of roads that affect the development of the city
<p>Brief description of project</p> <p>The roads in Durrës are very badly run down, which is unacceptable given that the city is a major tourist destination in Albania. This programme aims to rectify this situation with implementation of a number of projects that will improve the city's road network.</p> <p>Adria Road is about two and a half kilometres in length. It is the main entry to the city, but also the main road through the city itself.</p> <p>This project aims at improving all aspects of this important road. All components will be dealt with: improved infrastructure, surfacing, pavements, lighting, greenery, etc.</p>		
<p>Expected results</p> <p>Improved quality of life for local residents Higher standards of city's road infrastructure Opening of new businesses locally Good connection between different parts of city</p>		<p>Targeted groups</p> <p>Municipal community Local community Local business community</p>
<p>Possible actors</p> <p>Municipality Ministry for Regulation of Territory and Tourism Donors Business associations</p>		<p>Possible contributors to the project</p> <p>Municipality Ministry for Regulation of Territory and Tourism</p>
<p>Pre-conditions</p> <p>Progressive increase in income of Municipality Community support for implementation of project</p>		<p>Risk factors</p> <p>Insufficient financial resources</p>
<p>Estimated expenses</p> <p>Total</p>		66,000,000 leke
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>2006</p>		<p>Impact period</p> <p>2006 and beyond</p>

No. 63	Project G3:O2:PG1:p9: Reconstruction of the road leading from the Social Security Directorate to the Ring Road	Type of programme G3:O2:PG1: Rehabilitation of roads that affect the development of the city
<p>Brief description of project</p> <p>The roads in Durrës are very badly run down, which is unacceptable given that the city is a major tourist destination in Albania. This programme aims to rectify this situation with implementation of a number of projects that will improve the city's road network.</p> <p>The road leading from the Social Security Directorate to the Ring Road is about 300 metres long and 7 m wide, with 5 m set aside for parking.</p> <p>This project will reconstruct this road and install 2m-wide pavements for pedestrians along the industrial park side of the road. There will also be interventions made to the drinking water and sewage systems, while new street lights will be erected along the road.</p>		
<p>Expected results</p> <ul style="list-style-type: none"> Eased traffic flow Ease of passage of pedestrians Improved access to industrial park Improved access to social security office Improved quality of life for local residents Opening of new local businesses Provision of modern road infrastructure 		<p>Targeted groups</p> <ul style="list-style-type: none"> Municipal community Local community Local business community
<p>Possible actors</p> <ul style="list-style-type: none"> Municipality Ministry for Regulation of Territory and Tourism Donors Business Associations 	<p>Possible contributors to the project</p> <ul style="list-style-type: none"> Municipality Ministry for Regulation of Territory and Tourism 	
<p>Pre-conditions</p> <ul style="list-style-type: none"> Progressive increase in municipal income Community support for implementation of this project 	<p>Risk factors</p> <ul style="list-style-type: none"> Present financial municipal resources insufficient to cover total costs of project 	
<p>Estimated expenses</p> <p>Total 11,600,000 leke</p>		
<p>Contact person for project</p> <ul style="list-style-type: none"> Municipality 		
<p>Implementation period</p> <p>2006</p>	<p>Impact period</p> <p>2007</p>	



No. 64	Project G3:O2:PG1:p10: Reconstruction of Enver Sazani Road	Type of programme G3:O2:PG1: Rehabilitation of roads that affect the development of the city
Brief description of project		
<p>The roads in Durrës are very badly run down, which is unacceptable given that the city is a major tourist destination in Albania. This programme aims to rectify this situation with implementation of a number of projects that will improve the city's road network.</p> <p>The Enver Sazani Road is 350 m in length, but with varying width. This project aims to improve the road surface and drainage system, thus minimising future interventions.</p>		
Expected results		Targeted groups
<p>Eased traffic flow</p> <p>Ease of access for pedestrians to health clinic and kindergarten</p> <p>Improved quality of life for local residents</p> <p>Opening of new local businesses</p> <p>Provision of modern road infrastructure</p>		<p>Municipal community</p> <p>Local community</p> <p>Local business community</p>
Possible actors		Possible contributors to the project
<p>Municipality</p> <p>Ministry for Regulation of Territory and Tourism</p> <p>Donors</p> <p>Business Associations</p>		<p>Municipality</p> <p>Ministry for Regulation of Territory and Tourism</p>
Pre-conditions		Risk factors
<p>Progressive increase in municipal income</p> <p>Community support for implementation of this project</p>		<p>Present financial municipal resources insufficient to cover total costs of project</p>
Estimated expenses		
Total		3,326,000 leke
Contact person for project		
Municipality		
Implementation period		Impact period
Year 2005		2005–2006 and beyond

No. 65	Project G3:O2:PG1:p11: Reconstruction of the road leading from the Music School to the Italo-Shqiptare Bank	Type of programme G3:O2:PG1: Rehabilitation of roads that affect the development of the city
Brief description of project		
<p>The roads in Durrës are very badly run down, which is unacceptable given that the city is a major tourist destination in Albania. This programme aims to rectify this situation with implementation of a number of projects that will improve the city's road network.</p>		
<p>The road between the Music School and the Italo-Shqiptare Bank is the main road that connects the Port of Durrës with the city centre. It is the first road visitors leaving the port will see and use.</p>		
<p>The road is 300 m long and is two-way, from the Bank to the School of Music. It still retains its original width, with pavements on both sides. From the Music School to the main crossroads the road is 7 m wide.</p>		
<p>This project plans to repair the foundations and resurface the road once the installed mains water and sewage systems are renovated, while street lighting will be erected in two phases.</p>		
Expected results Eased traffic flow Ease of passage of pedestrians Improved quality of life for local residents Opening of new local businesses Provision of modern road infrastructure	Targeted groups Municipal community Local community Local business community	
Possible actors Municipality Ministry for Regulation of Territory and Tourism Donors Business Associations	Possible contributors to the project Municipality Ministry for Regulation of Territory and Tourism	
Pre-conditions Progressive increase in municipal income Community support for implementation of this project	Risk factors Present financial municipal resources insufficient to cover total costs of project	
Estimated expenses Total 7,500,000 leke		
Contact person for project Municipality		
Implementation period Year 2006	Impact period 2007	



No. 66	Project G3:O2:PG1:p12: Reconstruction of the King Monun and R.Jella roads	Type of programme G3:O2:PG1: Rehabilitation of roads that affect the development of the city
<p>Brief description of project</p> <p>The roads in Durrës are very badly run down, which is unacceptable given that the city is a major tourist destination in Albania. This programme aims to rectify this situation with implementation of a number of projects that will improve the city's road network.</p> <p>This project aims to reconstruct one of the main roads that lead from the city's main boulevard. By doing so, this project will ease the flow of traffic and parking along Skanderbeg Road to Iliria Square.</p> <p>The road is 57 m in length and 8.5 m wide and has a pavement along only one side.</p>		
<p>Expected results</p> <ul style="list-style-type: none"> Eased traffic flow Ease of passage of pedestrians Improved quality of life for local residents Opening of new local businesses Provision of modern road infrastructure 		<p>Targeted groups</p> <ul style="list-style-type: none"> Municipal community Local community Local business community
<p>Possible actors</p> <ul style="list-style-type: none"> Municipality Ministry for Regulation of Territory and Tourism Donors Business Associations 		<p>Possible contributors to the project</p> <ul style="list-style-type: none"> Municipality Ministry for Regulation of Territory and Tourism
<p>Pre-conditions</p> <ul style="list-style-type: none"> Progressive increase in municipal income Community support for implementation of this project 		<p>Risk factors</p> <ul style="list-style-type: none"> Present financial municipal resources insufficient to cover total costs of project
<p>Estimated expenses</p> <p>Total 5,000,000 leke</p>		
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>Year 2005</p>		<p>Impact period</p> <p>2006 and beyond</p>

No. 67	Project G3:O2:PG1:p13: Reconstruction of Demokracia Road	Type of programme G3:O2:PG1: Rehabilitation of roads that affect the development of the city
<p>Brief description of project</p> <p>The roads in Durrës are very badly run down, which is unacceptable given that the city is a major tourist destination in Albania. This programme aims to rectify this situation with implementation of a number of projects that will improve the city's road network.</p> <p>The implementation of this project is important because the reconstruction of Demokracia Road will not only improve the living conditions for local residents and help the businesses of the area, but it will also ease access for the students attending Demokracia School.</p> <p>Interventions to this road will be major, including repairs made to the mains water and sewage systems, with totally new drinking water pipelines installed. In addition, new pavements will be built along both sides of the road and street lighting installed.</p>		
<p>Expected results</p> <p>Eased traffic flow Ease of passage of pedestrians along Demokracia and A.Goga Road Ease of access for pupils to Demokracia School Improved quality of life for local residents Opening of new local businesses Provision of modern road infrastructure</p>		<p>Targeted groups</p> <p>Municipal community Local community Local business community</p>
<p>Possible actors</p> <p>Municipality Ministry for Regulation of Territory and Tourism Donors Business Associations</p>		<p>Possible contributors to the project</p> <p>Municipality Ministry for Regulation of Territory and Tourism</p>
<p>Pre-conditions</p> <p>Progressive increase in municipal income Community support for implementation of this project</p>		<p>Risk factors</p> <p>Present financial municipal resources insufficient to cover total costs of project</p>
<p>Estimated expenses</p> <p>Total 15,000,000 leke</p>		
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>2005</p>		<p>Impact period</p> <p>2005–2006 and beyond</p>



No. 68	Project G3:O3:PG1:p1: Construction of sewage treatment plant	Type of programme G3:O3:PG1: Environmentally friendly administration of urban waste
<p>Brief description of project</p> <p>Lack of a sewage system for the city of Durrës has created a major environmental problem for not only the local residents and the hundreds of thousands of tourists who visit the city each year, but also the marine life of the area.</p> <p>This project aims to construct for the first time in the city a sewage treatment plant, in an area of 70 ha in one of the city's suburbs. It will build a sewage drainage system and connect it with the sewage plant.</p> <p>The project will also improve the drains for wastewater run-off as well as treat the sewage, so that purified water only enters the sea, keeping the beaches attractive for tourists and healthy for its wild life.</p>		
<p>Expected results</p> <p>Improvement in city cleaning services and sewage system Improved environment Health of residents and tourists protected Biodiversity of sea close to Durrës protected</p>		<p>Targeted groups</p> <p>Municipal community Tourists</p>
<p>Possible actors</p> <p>World Bank Municipality</p>		<p>Possible contributors to the project</p> <p>Municipality World Bank</p>
<p>Pre-conditions</p> <p>Urban study of the area undertaken</p>		<p>Risk factors</p> <p>High costs of project</p>
<p>Estimated expenses</p> <p>Total</p>		<p>1,000,000,000 leke</p>
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>Beginning in year 2007</p>		<p>Impact period</p> <p>2008–2009 and beyond</p>

No. 69	Project G3:O3:PG1:p2: Construction of a landfill to contemporary standards	Type of programme G3:O3:PG1: Environmentally friendly administration of urban waste
<p>Brief description of project</p> <p>Administration of urban waste is a major environmental problem for the city of Durrës. Considering that the city is a tourist destination and has also undergone large demographic changes there has been a huge increase in the amount of urban waste produced each year. Thus the implementation of this project is of great importance.</p> <p>The first phase of this project will build a road leading to the landfill and another, ring road, within the landfill site. In the second phase, a project will be compiled to provide for the processing of the city waste as part of national and foreign cooperation.</p>		
<p>Expected results</p> <p>Protection of health of community Building of landfill to contemporary standards Elimination of environmental pollution Elimination of city waste accumulation Improvement of public services</p>		<p>Targeted groups</p> <p>Municipal Community</p>
<p>Possible actors</p> <p>Municipality World Bank Donors</p>		<p>Possible contributors to the project</p> <p>Municipality Donors</p>
<p>Pre-conditions</p> <p>Urbanistic study for location of landfill undertaken</p>		<p>Risk factors</p> <p>High costs of the project</p>
<p>Estimated expenses</p> <p>Total 125,000,000 leke</p>		
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>Years 2005–2007</p>		<p>Impact period</p> <p>Beyond 2008</p>



No. 72	Project G3:O4:PG1:p2: Reconstruction of Met Hasa Kindergarten	Type of programme G3:O4:PG1: Bring the city's pre-university educational facilities up to contemporary standards
<p>Brief description of project</p> <p>Met Hasa Kindergarten is situated in Zone No. 6, in the outskirts, of the city of Durrës. This school was built in 1975. The population of this quarter is 6,500 and the number of children attending the kindergarten is 147.</p> <p>For its reconstruction, interventions will be made by repairing and re-flooring the building, replacing the doors and windows, and installing a kitchen for providing school lunches. The building will also be completely rewired and the ceilings on the ground and first floors replaced.</p>		
<p>Expected results</p> <p>Improved conditions inside kindergarten Provision of school lunch</p>		<p>Targeted groups</p> <p>Local community Local children</p>
<p>Possible actors</p> <p>Municipality Directorate of Education Ministry of Education and Science</p>		<p>Possible contributors to the project</p> <p>Municipality Directorate of Education</p>
<p>Pre-conditions</p> <p>Study undertaken</p>		<p>Risk factors</p> <p>Lack of financing</p>
<p>Estimated expenses</p> <p>Total 7,000,000 leke</p>		
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>Year 2005</p>		<p>Impact period</p> <p>After 2005</p>

No. 73	Project G3:O4:PG1:p3: Reconstruction of O.Laska School	Type of programme G3:O4:PG1: Bring the city's pre-university educational facilities up to contemporary standards
Brief description of project This school dates from 1970s and has suffered from lack of maintenance. It is situated in the outskirts of the city of Durrës in an area known as Shkozë, which is heavily overpopulated. The building requires reconstruction, refurbishment and the construction of an extra floor. O.Laska School is the only secondary school in the area and is attended by 1,390 pupils.		
Expected results Improved teaching conditions Reduced number of pupils per class		Targeted groups Local community Local pupils
Possible actors Municipality Directorate of Education Ministry of Education and Science		Possible contributors to the project Municipality Directorate of Education
Pre-conditions Study undertaken		Risk factors Lack of financing
Estimated expenses Total 20,000,000 leke		
Contact person for project Municipality		
Implementation period Year 2006		Impact period Beyond 2006



No. 74	Project G3:O4:PG1:p4: Reconstruction of Bernardina Qeraxhija School	Type of programme G3:O4:PG1: Bring the city's pre-university educational facilities up to contemporary standards
<p>Brief description of project</p> <p>Bernardina Qeraxhija School is a national, multi-profile school, built in 1980 and situated in Zone No. 12 of Durrës.</p> <p>The building has never been refurbished and over the last 26 years has suffered from lack of maintenance. This project aims to make repairs to the building's doors, windows, plumbing system and electrical wiring system.</p> <p>Since the management of this school has been passed from the Municipality to the Ministry of Education and Science and its status returned to that of a national school, all repairs are to be undertaken by the ministry.</p>		
<p>Expected results</p> <p>Improved teaching conditions</p>		<p>Targeted groups</p> <p>Local community Local students</p>
<p>Possible actors</p> <p>Municipality Directorate of Education Ministry of Education and Science</p>		<p>Possible contributors to the project</p> <p>Municipality Directorate of Education</p>
<p>Pre-conditions</p> <p>Study undertaken</p>		<p>Risk factors</p> <p>Lack of financing</p>
<p>Estimated expenses</p> <p>Total 10,000,000 leke</p>		
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>Year 2005</p>		<p>Impact period</p> <p>After implementation of the project</p>

No. 75	Project G3:O4:PG1:p5: Construction of a school at Currila	Type of programme G3:O4:PG1: Bring the city's pre-university educational facilities up to contemporary standards
<p>Brief description of project Based on the education priorities set by the municipality, the construction of a 9-year school in Currila is of urgent priority. This project aims at the construction of such a school, to be attended by some 800–900 pupils. The new school will be built to contemporary standards and include standard facilities.</p>		
<p>Expected results Reduced number of pupils per class Enhanced teaching Enhanced learning</p>		<p>Targeted groups Local community Pupils</p>
<p>Possible actors Ministry of Education and Science Municipality</p>		<p>Possible contributors to the project Municipality Ministry of Education and Science</p>
<p>Pre-conditions Quotas set by Ministry of Education and Science</p>		<p>Risk factors Lack of financing</p>
<p>Estimated expenses Total</p>		<p>8,750,000 leke</p>
<p>Implementation period 2005–2006</p>		<p>Impact period 2006 and beyond</p>



No. 76	Project G3:O4:PG2:p1: Installation of street lighting along Tirana Road in Shkozë	Type of programme G3:O4:PG2: Provision of public lighting in all of the city's main streets
<p>Brief description of project</p> <p>This road is nearly 2.5 km long and very, 17.5m, wide. Currently there is no street lighting provided making walking at night very dangerous for pedestrians, and indeed driving difficult.</p> <p>This project will install street lights along both sides of the road. Because of the length of the road it is planned for 95 posts with twin lamps to be erected along each side, making 190 double lights in all. The road side lamp will be yellow and the pedestrian side white.</p> <p>The control of these lights will be automated and they will be of high tech, long life type.</p>		
<p>Expected results</p> <p>Development of industrial zone Improved lighting in public areas Eased traffic flow</p>		<p>Targeted groups</p> <p>Local community Industrial zone businesses</p>
<p>Possible actors</p> <p>Municipality</p>		<p>Possible contributors to the project</p> <p>Central government Municipality</p>
<p>Pre-conditions</p> <p>Progressive increase in municipal income Community support for implementation of this project</p>		<p>Risk factors</p> <p>Present financial municipal resources insufficient to cover total costs of project</p>
<p>Estimated expenses</p> <p>Total 22,000,000 leke</p>		
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>Year 2006</p>		<p>Impact period</p> <p>Continuously</p>

<i>No. 77</i>	Project G3:O4:PG2:p2: Rehabilitation of public lighting, greenery and pavements along the road from the museum to the hospital	Type of programme G3:O4:PG2: Provision of public lighting in all of the city's main streets
<p>Brief description of project</p> <p>This road is very important to citizens of both the city and region as it is the main road that leads to the hospital, and even continues further on to serve the people of Porto Romano. Through lack of maintenance this road has fallen into disrepair and is in very bad condition. Some repairs have been made to the pavements in some places, but the repairs need to be completed, and trees planted and modern street lighting installed alongside.</p>		
<p>Expected results</p> <p>Improved access to regional hospital Improved quality of life for local residents Opening of new businesses locally Provision of modern infrastructure Access for pedestrians eased</p>		<p>Targeted groups</p> <p>Municipal community Local business community Municipality</p>
<p>Possible actors</p> <p>Municipality</p>	<p>Possible contributors to the project</p> <p>Municipality Donors</p>	
<p>Pre-conditions</p> <p>Progressive increase in municipal revenues Community support for implementation of this project</p>	<p>Risk factors</p> <p>Present financial municipal resources insufficient to cover total costs of project</p>	
<p>Estimated expenses</p> <p>Total 20,000,000 leke</p>		
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>Year 2005</p>	<p>Impact period</p> <p>2005–2006 and beyond</p>	



No. 78	Project G3:O4:PG2:p3: Rehabilitation of the Taulantia seafront promenade	Type of programme G3:O4:PG2: Provision of public lighting in all of the city's main streets
<p>Brief description of project</p> <p>The Taulantia promenade is a recreational area for city residents and provides a wide and unimpeded view of the sea. The area is in urgent need of reconstruction and rehabilitation. The main components of the rehabilitation include reinforcing the promenade to protect it from the sea, reconstructing the street that leads to the two towers, thus highlighting the features of the promenade, increasing the amount of greenery and resurfacing the stone pavement.</p> <p>The area will be decorated with traditional features of the city, with walls, mosaics, decorative lighting, etc.</p>		
<p>Expected results</p> <p>Improved quality of life for city residents Creation of a friendly relaxed environment for visitors Protection of the area from the sea Provision of a modern promenade</p>		<p>Targeted groups</p> <p>Municipal community Local business community Visitors</p>
<p>Possible actors</p> <p>Municipality Ministry for Tourism and Territorial Regulation Business associations</p>		<p>Possible contributors to the project</p> <p>Municipality Ministry for Tourism and Territorial Regulation</p>
<p>Pre-conditions</p> <p>Progressive increase in municipal revenues Community support for implementation of this project</p>		<p>Risk factors</p> <p>Present financial municipal resources insufficient to cover total costs of project</p>
<p>Expenses</p> <p>For 2004</p> <p>For 2005</p> <p>Total</p>		<p>28,689,785 leke</p> <p>37,068,230 leke</p> <p>65,758,015 leke</p>
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>Year 2005</p>		<p>Impact period</p> <p>2005–2006 and beyond</p>

No. 83	Project G3:O4:PG4:p2: Construction of a surface water drainage system to prevent erosion of Villa Hill	Type of programme G3:O4:PG4: Protection of life and property of the citizens
Brief description of project This project aims at the construction of a drainage canal system for the control of rainwater flowing down the hill and around the tower. Erosion of the hill presents a threat to the buildings on and around it and to the lives of the local residents.		
Expected results Landslides prevented Lives protected Property protected		Targeted groups Local community Municipality
Possible actors Municipality		Possible contributors to the project Municipal Planning Office
Pre-conditions Project plans prepared		Risk factors Land prone to slippage
Estimated expenses Total		1,500,000 leke
Implementation period 2005–2006		Impact period 2005 and afterwards



No. 84	Project G4:O1:PG1:p1: Further development of the Urban Archaeological Park	Type of programme G4:O1:PG1 Involvement of businesses in maintenance and development of the city's archaeological monuments
<p>Brief description of project</p> <p>The project to create an archaeological park has emerged from a specific request for rehabilitation of Durrës' architectural and cultural monuments. The city is home to many important ancient buildings such as the Amphitheatre, middle-period Byzantium Citadel and market square. Together with the new Archaeological Museum these comprise the basis for creating an impressive archaeological park that tourists and visitors will not forget.</p> <p>The first phase of the project will take five years to complete and includes conservation work, restoration and the uncovering and opening up of the whole amphitheatre, the castle and other sites, as well as the antiques' market.</p>		
<p>Expected results</p> <p>Creation of archaeological tourism park Harmonisation of contemporary and ancient architecture Functional road built from round tower to castle Access for visitors Improved presentation of castle Sale of jewellery, ceramics at antiques market</p>		<p>Targeted groups</p> <p>Municipal community Local and foreign tourists Students</p>
<p>Possible actors</p> <p>Municipality Ministry of Culture, Youth and Sports Institute of Cultural Monuments Department of Archaeology, Durrës Business community UNESCO UNDP UNOPS</p>		<p>Possible contributors to the project</p> <p>UNESCO UNDP UNOPS Business community</p>
<p>Pre-conditions</p> <p>Compiling of plan to restore and conserve artefacts Extend excavations Removal of houses built on amphitheatre Demolition of illegal buildings on monuments Compilation of Planning Regulation Integration of archaeological park Geophysical study of the monuments</p>		<p>Risk factors</p> <p>Ownership problems as result of private property built on archaeological sites, including both legal and illegal buildings Lack of planning regulation for the city</p>
<p>Estimated expenses</p> <p>Total</p>		<p>100,000,000 leke</p>
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>Year 2005–2010</p>		<p>Impact period</p> <p>2005 and beyond</p>

No. 85	Project G4:O2:PG1:p1: Development of guidelines for the administration of underground artefacts of archaeological, historical and cultural importance	Type of programme G4:O2:PG1: Increase in the number of cultural monuments accessible to tourists
<p>Brief description of project</p> <p>This project aims at the compilation of a new regulation that would take into account the law protecting Albania's historical monuments and cultural heritage, passed in 2003. The second part of the project will determine the archaeological sites that need protecting and specify their most important sections.</p> <p>The importance of setting such conditions is that this will provide the basis for the interventions that will be made in sites of special importance.</p> <p>Prior undertaking of archaeological excavations is a pre-condition for all new buildings and if implemented correctly this will achieve the conservation and restoration of monuments yet to be uncovered.</p>		
<p>Expected results</p> <p>Coordination and strict supervision of new building work in line with legal requirements</p> <p>Harmonisation of style of today's urban developments with antique and mediaeval architecture</p>		<p>Targeted groups</p> <p>Municipality Construction firms Archaeologists Architects Urban developers</p>
<p>Possible actors</p> <p>Institute of Cultural Monuments Institute of Archaeology University of Parma Donors</p>		<p>Possible contributors to the project</p> <p>Municipality Donors Archaeologists</p>
<p>Pre-conditions</p> <p>New regulation must implement legal requirements for cultural heritage and law on urban development</p>		<p>Risk factors</p> <p>None identified</p>
<p>Estimated expenses</p> <p>Total 1,000,000 leke</p>		
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>Year 2006</p>		<p>Impact period</p> <p>2007</p>



No. 86	Project G4:O2:PG1:p2: Development of a square displaying statues of famous people from the city	Type of programme G4:O2:PG1: Increase in the number of cultural monuments accessible to tourists
Brief description of project The city of Durrës is birthplace to some outstanding political and cultural personalities of the region, such as, for example: Emperor Anastasius I (430–518); tax reformer, built Anastasian Wall west of Constantinople, rare example of monumental linear fortification in continental Europe, next only to Hadrian’s Wall in its complexity; Ioan Kukuzeli (1280–1375), Byzantine composer; Andrea Aleksii (1425–1506), Renaissance architect and sculptor; Aleksander Moisiu (1879–1935), European theatre and film actor.		
Expected results Increased interest of public, and especially the youth, in their city’s history		Targeted groups Whole community Tourists Students
Possible actors Municipality Ministry of Culture, Youth and Sport		Possible contributors to the project Civic society UNESCO UNDP UNOPS
Pre-conditions Preparing the square and compilation of building project		Risk factors Lack of urban development plan for city
Estimated expenses Total		50,000,000 leke
Contact person for project Municipality		
Implementation period Year 2006		Impact period 2007

No. 87	Project G4:O3:PG1:p1: Holding of a week of events to celebrate the city's cultural heritage	Type of programme G4:O3:PG1: Systematic upgrading of values of cultural, historical and archaeological heritage
<p>Brief description of project</p> <p>The excavations undertaken in the city of Durrës, as well as its archaeological monuments and rich history, are of immeasurable value to the cultural heritage of Albania.</p> <p>This project will, during the last week of September, coinciding with the National Day of cultural heritage, undertake activities to preserve and protect the city's cultural monuments. The activities will take the form of a festival and will have a positive impact in informing the public and spreading knowledge of the city's cultural heritage. The activities will present all the latest developments in the field of archaeology in Durrës, and through this it will be possible to inform many people and stimulate connections between cultural institutions and schools.</p>		
<p>Expected results</p> <p>Increased public awareness of need for studying and preserving cultural heritage Encouraging links between institutions and schools</p>		<p>Targeted groups</p> <p>Schools Municipal community Tourists Business community</p>
<p>Possible actors</p> <p>Archaeological Museum Institute of Cultural Monuments Local and foreign NGOs</p>		<p>Possible contributors to the project</p> <p>Directorate of Education Various foundations and societies</p>
<p>Pre-conditions</p> <p>Training seminars held for educators and culture specialists Activities held to help maintain and clean up amphitheatre, market and castle Value of city's archaeological objects assessed Audio-visual cassettes on city made available</p>		<p>Risk factors</p> <p>Insufficient budget</p>
<p>Estimated expenses</p> <p>Total 5,000,000 leke</p>		
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>Year 2005</p>		<p>Impact period</p> <p>2006</p>



No. 88	Project G4:O3:PG1:p2: Organisation of an international symposium entitled 'Durrës and the Adriatico-Ionian Region during Ancient and Medieval Times'	Type of programme G4:O3:PG1: Systematic upgrading of values of cultural, historical and archaeological heritage
Brief description of project This project will focus on holding a symposium to present and discuss aspects of historical and cultural developments of the city of Durrës in relation to other centres in the Adriatico-Ionian region during ancient and medieval times. In addition to native scholars there will also be present international historians and archaeologists. Topics of the symposium will include: 'Cultural and trade links between Durrës and other port cities'; 'Dyrrah and the Roman Civil War'; 'Dyrrah's ancient and medieval navies'; 'Durrës – a crossing between East and West'.		
Expected results Research and international marketing of cultural and historic values of Durrës Publishing of symposium papers in one special edition		Targeted groups National and international historians Students
Possible actors Municipality Department of Archaeology, Durrës Directorate of Museums		Possible contributors to the project Various foundations Business sponsors
Pre-conditions Preparation of abstracts		Risk factors Insufficient budget
Estimated expenses Total		3,000,000 leke
Contact person for project Municipality		
Implementation period May 2006		Impact period After symposium

No. 89	Project G4:O3:PG1:p3: Holding of an annual Carnival	Type of programme G4:O3:PG1: Systematic upgrading of values of cultural, historical and archaeological heritage
Brief description of project It is the aim of this project to involve all 9-year and secondary schools in the city in the organisation of an annual carnival. The school children will work independently to create their own contribution to the parade, which will begin in Taulantia Square. The participants will then parade along the main boulevard in Durrës, dressed in a wide range of exciting costumes.		
Expected results Increased student participation in social cultural activities	Targeted groups Youth Municipal community Tourists	
Possible actors Municipality Educational Department	Possible contributors to the project Local businesses	
Pre-conditions Interest of schools in participating in carnival	Risk factors Weather conditions	
Estimated expenses		
Total	500,000 leke	
Implementation period Year 2006	Impact period Whole academic year and afterwards	



No. 90	Project G4:O3:PG1:p4: Holding of an annual Gladiators' Day	Type of programme G4:O3:PG1: Systematic upgrading of values of cultural, historical and archaeological heritage
<p>Brief description of project</p> <p>The amphitheatre in Durrës is one of the greatest treasures of Albania. During Roman rule, the city experienced one of its most economically developed periods.</p> <p>This project aims to establish the holding of an annual festival based upon the history of the amphitheatre. It is thought that the spectacles once held in it would probably still be of great interest acted out there today. The city would be able to offer something unique not only in the country, but also in Europe. Over the period of two to three days, various activities could be held that symbolise the cultural and historical heritage of the city.</p>		
<p>Expected results</p> <p>Creation of a traditional event celebrating city's ancient past Raised awareness of residents of city's values</p>		<p>Targeted groups</p> <p>Municipality's youth Tourists Whole community</p>
<p>Possible actors</p> <p>Municipality Italian Embassy University of Parma, Italy</p>		<p>Possible contributors to the project</p> <p>Italian Embassy Ministry of Culture, Youth and Sports</p>
<p>Pre-conditions</p> <p>Coordination of possible actors</p>		<p>Risk factors</p> <p>Poor coordination of project</p>
<p>Estimated expenses</p> <p>Total</p>		<p>18,750,000 leke (first year, subsequently 6,250,000 leke annually)</p>
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>September 2006–September 2007</p>		<p>Impact period</p> <p>Each September</p>

No. 91	Project G4:O3:PG1:p5: Compilation and publishing of Encyclopaedia of City of Durrës	Type of programme G4:O3:PG1: Systematic upgrading of values of cultural, historical and archaeological heritage
Brief description of project		
<p>This project aims at the publishing of an encyclopaedia on Durrës. The book will be an all-encompassing work, from ancient to modern times. It will present a compilation of the history of the city and its citizens, the main features of its historical and political development and its personalities, cultural, economic and political, with their contributions to this country and abroad.</p> <p>Durrës, one of the oldest cities in Albania, has been an important administrative centre over many centuries, and has been a major contact point between East and West, a main bridge over the Adriatic and one of its most important ports.</p> <p>Many historical personalities from diverse fields have taken the name of the city in one form or another for their last name. Epidamnus, Dyrrah and Dyrrachium are now known as Durrës and it is today the second largest city in Albania.</p>		
Expected results		Targeted groups
Anthology produced with up-to-date information on the city including latest research findings		Students Teachers Researchers of history and culture
Possible actors		Possible contributors to the project
Municipality NGOs Donors		Municipality State institutions Donors
Pre-conditions		Risk factors
Provision of appropriate science and administration Experts available to undertake work		Lack of funding Lack of photographic laboratory
Estimated expenses		
Total		18,750,000 leke
Contact person for project		
Municipality		
Implementation period		Impact period
Four years		Continuous after publication



No. 92	Project G5:O1:PG1:p1: Construction of an Arts Gallery	Type of programme G5:O1:PG1: Increase in the number of cultural and educational facilities in the city
Brief description of project The construction of an Arts Gallery is now an urgent issue for the people of Durrës because the city's wealth of visual arts is being stored inappropriately and is at risk of being further damaged with each passing day. This project aims to rectify this situation by initially choosing a site with a suitable surface area, not less than 300 square metres in size, and then constructing the gallery. Another possibility is the use of the building that will house the library.		
Expected results Encouragement for young artists History of visual arts of Durrës presented		Targeted groups Local painters Art lovers
Possible actors Municipality Donors		Possible contributors to the project Chamber of Commerce and Industry Community
Pre-conditions Criteria observed for preserving works of art		Risk factors Lack of suitable building or land
Estimated expenses Total		24,000,000 leke
Implementation period Year 2006		Impact period Unlimited after construction

No. 93	Project G5:O1:PG1:p2: Construction of a new city library	Type of programme: G5:O1:PG1: Increase in the number of cultural and educational facilities in the city
Brief description of project		
<p>Durrës library enjoys a first class status. The city, however, has witnessed great demographic changes over the last decade and a half. Moreover, the building that houses the present library is private property. Therefore, it is necessary for a new library to be built.</p> <p>This project aims at erecting a new public library, one that will provide many new services, such as reading rooms, Internet service, map room, etc. This project will help more people from all ages have a better access to books.</p>		
Expected results More books accessible to people of all ages		Targeted groups Municipal community
Possible actors Municipality University of Parma, Italy UNOPS Donors		Possible contributors to the project Municipality Various donors
Pre-conditions Model of functioning of modern Public Library to be followed		Risk factors Lack of funding
Estimated expenses		
Total		75,000,000 leke
Contact person for project Municipality		
Implementation period 2006–2007		Impact period Ongoing after project implementation



No. 94	Project G5:O1:PG1:p3: Reconstruction of the Palace of Culture	Type of programme G5:O1:PG1: Increase in the number of cultural and educational facilities in the city
Brief description of project		
<p>This building has historically been a focal point for the cultural activities undertaken in the city. The premises are now badly run down and are in urgent need of repairs. This project aims to reconstruct the building in its entirety. It will focus on:</p> <ul style="list-style-type: none"> Reconstruction of the internal premises as well as the façade; Reconstruction of the hall, stage and other supporting aspects. 		
Expected results		Targeted groups
Functioning premises for holding cultural, political and entertainment activities Increased number of spectators Increased revenues		Artists Theatrical community Municipal community
Possible actors		Possible contributors to the project
Municipality		Ministry of Culture, Youth and Sports
Pre-conditions		Risk factors
Detailed plans for project prepared		Lack of coordination
Estimated expenses		
Total		62,500,000 leke
Implementation period		Impact period
2005–2006		2006 and afterwards

No. 95	Project G5:O1:PG2:p1: Rehabilitation of the city's sports complex	Type of programme G5:O1:PG2: Encouragement of sports for all
Brief description of project This project aims at the reconstruction of the premises and playing areas in the city's sports complex, with creation of basketball and volleyball courts, tennis court, etc.		
Expected results Sports premises for youth made available Sports complex functioning to contemporary standards		Targeted groups Municipal community Youth
Possible actors Municipality		Possible contributors to the project Business community Sport fans
Pre-conditions Detailed plans for project prepared		Risk factors Poor coordination among actors
Estimated expenses		
Total		1,250,000 leke
Implementation period Year 2006		Impact period 2007 and beyond



No. 96	Project G5:O1:PG2:p2: Building of water-sports centre	Type of programme G5:O1:PG2: Encouragement of sports for all
<p>Brief description of project</p> <p>The building of a water-sports centre is very important for the city given the importance of water in its daily life, its history and position as a major tourist destination. This project aims at the construction of such a centre built to modern standards with excellent facilities for training and competition, both national and international.</p> <p>It is planned to install the following facilities: covered swimming pool, changing rooms, showers, electronic score-board, public address system, lifeguard facilities and an open air swimming pool.</p>		
<p>Expected results</p> <p>Provision of contemporary water sports centre</p>		<p>Targeted groups</p> <p>Municipal community Durrës sports people</p>
<p>Possible actors</p> <p>Municipality Local business community Donors</p>		<p>Possible contributors to the project</p> <p>Municipality</p>
<p>Pre-conditions</p> <p>Determination of building site Detailed project planned</p>		<p>Risk factors</p> <p>Insufficient budget</p>
<p>Estimated expenses</p> <p>Total 6,000,000 leke</p>		
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>Year 2006</p>		<p>Impact period</p> <p>Ongoing after project implementation</p>

No. 97	Project G5:O1:PG2:p3: Building of 10 five-a-side football pitches	Type of programme G5:O1:PG2: Encouragement of sports for all
Brief description of project This project aims at the construction of 10 five-a-side football pitches on the premises of local schools and will involve cooperation between Durrës Municipality and the Albanian Football Federation.		
Expected results Improved training facilities in local schools Improved playing facilities in local schools		Targeted groups Pupils
Possible actors Municipality Albanian Football Federation		Possible contributors to the project Parents Business community
Pre-conditions Building, safety and school standards respected		Risk factors Lack of coordination with Water Supply Enterprise
Estimated expenses		
Total		18,750,000 leke
Implementation period 2005–2006		Impact period 2006



No. 99	Project G5:O2:PG1:p2: Creation of green park among the city's hills	Type of programme G5:O2:PG1: Involvement of the business community in co-financing the extension of green areas
Brief description of project This project will create an ornamental and green area that will serve for recreation for the entire city and also as a tourist attraction.		
Expected results Creation of green recreational areas		Targeted groups Municipal community Local and foreign tourists
Possible actors Municipality Local business community Donors		Possible contributors to the project Municipality Project Office
Pre-conditions Determination of locations Freeing sites of illegal constructions		Risk factors Land ownership conflicts
Estimated expenses		
Total		10,000,000 leke
Implementation period Year 2007		Impact period 2008 and ongoing

No. 100	Project G5:O2:PG1:p3: Creation of green spaces in residential areas and in public squares	Type of programme G5:O2:PG1: Involvement of the business community in co-financing the extension of green areas
<p>Brief description of project</p> <p>This project aims at the extension of green spaces in the city, and thus at improving the life of the community and the city environment.</p> <p>The project has already been prepared by the Municipality's Department for Urban Development in collaboration with experts from Durrës City Services Company.</p> <p>The work to be undertaken includes improvements to, or construction of, roads and squares, sports grounds, for five-a-side football and tennis, light decorations, parking areas and grassy parks, with ornamental plants and chairs, etc.</p>		
<p>Expected results</p> <p>Radically improved environment Improved sewage and drainage systems</p>		<p>Targeted groups</p> <p>Municipal community</p>
<p>Possible actors</p> <p>Municipality Donors Municipal community</p>		<p>Possible contributors to the project</p> <p>Municipality budget Various donors</p>
<p>Pre-conditions</p> <p>Project planned Funding secured Project approved Tender held for project</p>		<p>Risk factors</p> <p>Investment not looked after by community Neglecting of investment</p>
<p>Estimated expenses</p> <p>Total 18,750,000 leke</p>		
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>2006–2007</p>		<p>Impact period</p> <p>Ongoing after project implementation</p>



No. 101	Project G5:O2:PG1:p4: Creation of green area in Qemal Mici School	Type of programme G5:O2:PG1: Involvement of the business community in co-financing the extension of green areas
<p>Brief description of project</p> <p>This project aims at improving pupil recreation areas in Qemal Mici School and providing the school with a green area.</p> <p>Systemising the greenery in the school rest area will comprise planting decorative flowers and installing chairs and borders, as well as decoratively paved paths and squares. The garden will have a size of 180 m², and include 14 decorative trees and 14 bushes including oleander, ligustrina, etc.</p>		
<p>Expected results</p> <p>Improved conditions for rest and relaxation for school pupils Aesthetically improved appearance to school</p>		<p>Targeted groups</p> <p>Pupils Teachers</p>
<p>Possible actors</p> <p>Municipality Directorate of Education Swiss Programme</p>		<p>Possible contributors to the project</p> <p>Government Donors</p>
<p>Pre-conditions</p> <p>Garden to be built during summer Approval of appropriate authorities</p>		<p>Risk factors</p> <p>Non approval of funding</p>
<p>Estimated expenses</p> <p>Total 5,000,000 leke</p>		
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>Year 2007</p>		<p>Impact period</p> <p>Continuously after finishing of the object</p>

No. 102	Project G5:O2:PG1:p5: Establishment of a plant nursery	Type of programme G5:O2:PG1: Involvement of the business community in co-financing the extension of green areas
<p>Brief description of project</p> <p>The aim of this project is the creation of a plant nursery for decorative plants suitable for the climate and soil conditions of the region. The size of the nursery is planned to be some 10,000 m².</p> <p>The nursery will cultivate every year some 500 trees of ten different sorts, as well as some 1,000 decorative bushes.</p> <p>The trees will be grown on the site on 120 small plots of land and the bushes on 50 plots. Each tree or bush will be surrounded by decorative plants and wiring. On the site there will be some 1,000 m² of paths and processing areas.</p> <p>The types of plants it is anticipated will be grown include: palm trees, pine trees, acacia, cypress tree, roses, magnolia, ligustrina, etc.</p>		
<p>Expected results</p> <p>Decorative plants grown for the city's public spaces and gardens Good quality produce Large quantity of produce Lower prices than private market</p>		<p>Targeted groups</p> <p>Municipal community Tourism businesses</p>
<p>Possible actors</p> <p>Municipality Municipal Services Company Donors</p>		<p>Possible contributors to the project</p> <p>Municipality Various donors</p>
<p>Pre-conditions</p> <p>Site found and allocated for nursery Securing of appropriate funds</p>		<p>Risk factors</p> <p>Non-approval of funding</p>
<p>Estimated expenses</p> <p>Total</p>		<p>4,600,000 leke</p>
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>Year 2007</p>		<p>Impact period</p> <p>2007 and beyond</p>



No. 105	Project G5:O3:PG2:p1: Inclusion of Keneta within the refuse collection service area	Type of programme G5:O3:PG2: Provision, in partnership with the community, of basic infrastructure and services in Keneta
Brief description of project This project aims at increasing the range of services provided by the Municipality for the community of the Keneta area of Durrës. In particular it will facilitate the cleaning up of this residential area and its maintenance with provision of these services.		
Expected results Increased quality of life for the community		Targeted groups Local community
Possible actors Municipality Local community Donors		Possible contributors to the project Municipality Cleaning and Greenery Enterprise
Pre-conditions Preparation of infrastructure and raising awareness of the community		Risk factors Poor infrastructure
Estimated expenses Total		4,400,000 leke
Implementation period 2005–2007		Impact period On implementation of project and subsequently in continuation

<i>No. 106</i>	Project G5:O3:PG2:p2: Improvement of the main road infrastructure in Keneta	Type of programme G5:O3:PG2: Provision, in partnership with the community, of basic infrastructure and services in Keneta
<p>Brief description of project</p> <p>This project aims at improvements being made to the infrastructure in the informal residential area built on and around marshland lying on the city's outskirts. The construction of two main roads linking the city's ring road with the motorway will encompass and serve this residential area.</p>		
<p>Expected results</p> <p>Improved local infrastructure Increased quality of life for local community</p>		<p>Targeted groups</p> <p>Local community Local business community</p>
<p>Possible actors</p> <p>Municipality Ministry of Transport Local community</p>		<p>Possible contributors to the project</p> <p>Municipality Project Office</p>
<p>Pre-conditions</p> <p>Demolition of illegal constructions in the area</p>		<p>Risk factors</p> <p>This is a marshland and requires application of appropriate infrastructural standards</p>
<p>Estimated expenses</p> <p>Total 25,000,000 leke</p>		
<p>Implementation period</p> <p>Year 2006</p>		<p>Impact period</p> <p>2007 and afterwards</p>



No. 107	Project G5:O3:PG2:p3: Construction of a 9-year school in Keneta	Type of programme G5:O3:PG2: Provision, in partnership with the community, of basic infrastructure and services in Keneta
Brief description of project The informal residential area of Keneta lies on and around marshland. Moreover, the local community has only difficult access to schools for its children. This project aims at the construction in this area of a 9-year school built to modern standards.		
Expected results Proper conditions created for education of local children		Targeted groups Local community Local pupils
Possible actors Ministry of Education and Science Municipality		Possible contributors to the project Municipality Ministry of Education and Science
Pre-conditions Preparation of site where school will be built		Risk factors This is a marshland and requires appropriate preparation and building standards
Estimated expenses Total		8,750,000 leke
Implementation period Year 2006		Impact period 2007 and beyond

No. 109	Project G5:O4:PG1:p1: Construction of low rent or low price council houses	Type of programme G5:O4:PG1: Housing for all
Brief description of project This project, as do others under this programme, aims at alleviating the housing problem for many unsheltered or low income families in the region of Durrës. The needs of these families are many but this series of projects will alleviate their pressing problems. Construction of these houses will be undertaken in accordance with modern standards and with the planned budget.		
Expected results Alleviation of housing problem		Targeted groups Unsheltered families Families with low incomes
Possible actors Municipality Donors		Possible contributors to the project Municipality Town Planning Office
Pre-conditions Provision of funds		Risk factors Lack of construction sites
Estimated expenses Total		200,000,000 leke
Implementation period 2005 and on		Impact period After each new construction



No. 110	Project G5:O4:PG1:p2: Building of 24 apartments for the unsheltered	Type of programme G5:O4:PG1: Housing for all
Brief description of project The transformation of premises into apartments will be undertaken with all standards required for modern housing. This project will include in the works erecting separating walls, applying internal and external plaster, painting, insulating the roofs and installing electrical wiring. With such work, the apartments will become fully functional.		
Expected results Alleviation of the housing problem		Targeted groups Unsheltered families Families with low incomes
Possible actors Municipality Donors		Possible contributors to the project Municipality Town Planning Office
Pre-conditions Provision of funds		Risk factors Poor coordination among actors
Estimated expenses Total		340,000,000 leke
Implementation period Year 2005		Impact period For every construction

No. 111	Project G5:O4:PG1:p3: Transformation of non-functional public buildings into residences	Type of programme G5:O4:PG1: Housing for all
<p>Brief description of project</p> <p>This project aims at the provision of housing for poor families that live inside the area of the former Chemical Factory of Porto Romano. A World Bank project is providing funding for the rehabilitation of this area, and it is the responsibility of Durrës Municipality to provide housing for the families living on the site.</p> <p>Transformation of the old and polluted buildings into living quarters will be carried out by building walls, installing flooring, plastering, plumbing, waterproofing the terrace, painting and installing electrical wiring.</p> <p>Once all this work is complete the new apartments will become for these families a comfortable place in which to live.</p>		
<p>Expected results</p> <p>Reduced number of homeless families Improved living conditions for local residents</p>		<p>Targeted groups</p> <p>Homeless people</p>
<p>Possible actors</p> <p>Municipality Donors</p>		<p>Possible contributors to the project</p> <p>Municipality</p>
<p>Pre-conditions</p> <p>Buildings belong to municipality</p>		<p>Risk factors</p> <p>Lack of funding High costs of investment</p>
<p>Estimated expenses</p> <p>Total</p>		<p>6,000,000 leke</p>
<p>Contact person for project</p> <p>Municipality</p>		
<p>Implementation period</p> <p>December 2007–March 2008</p>		<p>Impact period</p> <p>April 2008 and beyond</p>



Annex 1: Acronyms used in the Implementation Matrix

AAU	Archaeologists, Architects and Urban Planners	KESH	Albanian Electricity Corporation
AC	Arts Community	KESH D	Durrës Branch, KESH
ADF	Albanian Development Fund	LA	Local Artists
AFF	Albanian Football Federation	LAA	Local Association of Architects
AGT	Art Gallery, Tirana	LB	Local Business Community
AM	Archaeology Museum	LC	Community
BA	Business Associations	LCB	Local Construction Businesses
BBA	Beach Area Business Community	LCh	Children of Community
BIZ	Businesses of Industrial Zone	LCo	Local Communes
Bs	Banks	LP	Local Producers
C14	Durrës Community No. 14	LS	Local Sports-people
CB	Construction Businesses	LY	Local Youth
CC	Cultural Centre	M	Municipality of Durrës
CCI	Chamber of Commerce and Industry	MA	Ministry of Agriculture and Food
ChC	Children Centre	MC	Municipal Community
CoPlan	Institute for Habitat Development	MCC	A.Moisiu Cultural Centre
D	Donors	MCYS	Ministry of Culture, Youth and Sports
DA	Department of Archaeology, Durrës	MD	Museums Directorate, Durrës
DAC	Local Association of Construction Companies	ME	Ministry of Environment
DDM	Development Department of Municipality	MES	Ministry of Education and Science
DDS	Development Department Staff	MS	Municipal Staff
DE	Durrës Employers	MSE	Municipal Services Enterprise
DHA	Durrës Hotels and Restaurants Association	MT	Ministry of Transport
Dr	Car Drivers	MTA	Ministry of Territorial Adjustment and Tourism
DR	Directorate of Railways	NBC	National Business Community
DSC	Durrës Sports Club	NGO	Non Governmental and Not-for-Profit Organizations
DVF	Durrës Volleyball Federation	P	Pupils
GA	Groups of Actors	PA	Port Authority, Durrës
H	Historians and Culture Researchers	PBS	Potential Businesses, SMEs
IA	Institute of Archaeology	PPB	Potential Production Businesses
ICM	Institute of Cultural Monuments	PUM	Programme of Dutch Foundation Focusing on Business Development
IE	Italian Embassy	RDE	Regional Directorate of Education
ILA	Informal Buildings Legalizing Agency	RDL	Regional Directorate of Labour
ISI	Institute of Social Insurance	RDT	Regional Directorate of Taxes
		S9S	Secondary and Nine-year Schools
		SB	Small Business Community

SI	State Institutions	TSC	Teuta Sports Club
St	Students	UE	Durrës Job Seekers
Swiss	Swiss Contact	Un	Unsheltered
Sw	Swiss Programme	UNDP	United Nations Development Programme
T	Tourists	UNESCO	United Nations Educational, Scientific and Cultural Organisation
TA	Travel Agencies	UNOPS	United Nations Office for Project Services
TAP	Technical Assistance Programmes	UP	University of Parma, Italy
TB	Tourism Businesses	WB	World Bank
Te	Teachers		
ToA	Tourist Agencies in Durrës		
TP	Train Passengers		



Annex 2: Report on ‘Survey on Locally Enabling Business Environment’

Introduction

The business survey that formed part of the development of the Strategy was conducted during the period March and April, 2004 and is reported here. The purpose of the survey was to provide additional information for the process of Local Economic Development planning in the Municipality of Durrës. At the same time, the way the survey was carried out was aimed to provide further experience for the municipality, particularly for the Development Office.

The report below is a concise presentation of the main findings of the survey. In addition, a broader report was prepared, where the performance of all five municipalities participant in the DELTA project can be compared. The survey data are also available electronically, creating the opportunity for each municipality to make further analyses according to their needs.

This survey was carried out in close collaboration with the Office of Economic Development in the Municipality of Durrës. Mr Indrit Puteci, with the assistance of Messrs Artan Rroji and Erind Kraja, made a special contribution in organizing the survey, which was analysed by Mr Genti Dakoli. In addition, the Chamber of Commerce and Industry were very helpful, particularly the Chairman, Mr Gani Buka, who liaised with the large businesses in connection with the business survey.

Statistical description of the sample of businesses interviewed

- Ninety-six businesses operating in Durrës were interviewed, representing about three per cent of those registered with the Municipality (3,019 businesses according to the list provided by the municipality).
- Opinions were gathered from the following business representatives: owner in 75 businesses, general director in eight businesses and senior manager in thirteen businesses.
- Twenty-three of the businesses had one owner and 73 had more than one owner.
- Twenty-six of the businesses were manufacturing businesses, 25 were involved in trade, 31 in service provision and 14 were construction businesses.
- The length of time that the businesses had been active ranged from one to thirteen years, with most being active from four to eight years.
- Fifty-two of the businesses reported that they had fewer than five employees (mostly one), 19 had six to ten employees, 16 had eleven to 50 employees, seven had between 50 and 200 employees and two more than 200 employees.

Main findings

Opinions about the business climate in Durrës

- 46% of the businesses reported that it was difficult for them to find qualified workers, while 50% reported the opposite. (Question 9.)
- 16% reported that they were short of sales & marketing skills, 15% reported a shortage of technically skilled workers and 15% a shortage in management skills. (Question 10.)
- 60% reported that the main source of competition was local businesses, while 21% reported imports as the main competitor. (Question 11.)
- Two business associations were known in the city (Question 12), namely the Chamber of Commerce and Industry (known by 34.5% of those interviewed) and the Constructors Association (19%). Other associations were almost unknown. (Question 22.)
- 20% of businesses reported that they needed fewer than 10 days to renew their licences, while 40% needed 10 to 40 days. (Question 16.)
- The three main factors regarded as hindering business expansion were high taxes (45%), poor infrastructure (42%) and poor electricity supply (36%). (Question 15.)
- More than 90% of businesses reported that they had been inspected fewer than three times by the tax authority, 11% reported that they had paid fines and 5% that they had paid bribes to the tax authority. (Question 20.)
- Only 22% of businesses reported that the business environment had worsened in the last three years. (Question 33.)
- The relationship with local government was seen as a problem in almost all aspects. The three biggest problems found were: corruption and illegal practices (90%), competition with the informal sector (75%) and lengthy bureaucratic procedures (68%). (Question 17.)

Expectations of businesses

- 31% of businesses reported that they plan to invest within the municipality, and 36% said they planned to invest outside of the municipality. (Question 8.)
- The three most mentioned expectations were: improved infrastructure (42%), improved procedures (24%) and reduced taxes (23%). (Question 18.)
- More than 90% of businesses expected to spend fewer than ten days renewing their licences for the following year.



Awareness among businesses of municipality functions

- 70% and 67%, respectively, of businesses reported that did not know about the role of the LED and RED offices. (Question 22.)
- 46% of businesses were not aware of the private professional services that are available in the municipality. (Question 22.)
- Only 35% of businesses responded when they were asked about a department in the municipality that could influence their activity. (Question 22.)
- Only 11% of businesses could mention a department in the municipality that deals with Local Economic Development. (Question 26.)

SWOT (in the questionnaire)

Strengths

- Geographical position: this is related to being near the sea, abundance of rich farmland, etc;
- Abundance of natural and tourism destinations;
- Presence of port and sandy coastline;
- Demographic growth;
- Pleasant climate.

Weaknesses

- Poor infrastructure;
- Shortage of electricity;
- Tax policy;
- Vicinity to Tirana. Many businesses regard this as a competitive hindrance, though others see it as supportive.

Opportunities

- Strategic importance for development of the country: entry and exit port to Corridor VIII;
- Most expectations of business do not require large costs;
- Presence of strong and experienced businesses.

Threats

- A considerable number of businesses are thinking of moving or expanding their activity outside of the municipality;
- Corruption is mentioned very often in the survey as a huge constraint;
- The poor image of local government reduces desire of businesses to collaborate;
- Informal economy: one of the most important factors reducing the number of registered businesses.

